

PERFORMANCE REVIEW STATEMENT FOR 2023-24 (MR. MUHAMMAD KAMRAN ARBI, PRESIDENT)

This is Performance Review Statement of SITE Association of Industry for the year 2023-24 for the achievement of major objects of the Association as well as improvement of the industry. During this period, interactions were maintained with government representatives, Ministers, Secretaries, Foreign Diplomats and Delegates through regular meetings with sole object to strengthen the industries. The Performance Review Statement of SITE Association of Industry for the year 2023-24 is as below.

- **Visits of Dignitaries**
- **Seminars & Presentations**
- **Other Meetings & Events**
- **Budget Proposals 2024-25**

VISITS OF DIGNITARIES

Visit of Additional IGP

Additional IGP (Karachi Range) Khadim Hussain Rind, PSP, visited SITE Association of Industry and discussed law & order related issues with the industrialists of SITE area. He was accompanied by SSP Keamari and SP SITE.

Addressing the Industrialists, Additional IGP said that the issues being faced by industry are the priority of the police. He directed the SSP Arif Aslam Rao to hold meeting with SAI members on traffic issues and decide the line of action to control traffic in an effective manner during the holy month of Ramadhan in SITE area, particularly in evening rush hours. He also assured full cooperation from the police to remove all sort of encroachments from SITE area.

On this occasion, the Additional IGP announced to depute 20-more police personnel to the SITE Crime Monitoring Cell (SCMC), working in the premises of SITE Association of Industry. The members highly appreciated the addition of 20-police personnel in the existing strength of the base. President Muhammad Kamran Arbi announced that more new Honda bikes are being added for increased and more effective patrolling in the area. The IGP very much appreciated the practical step taken by the Association.

Visit of Sector Commander Rangers

Sector Commander, Pakistan Rangers Sindh, Brig Muhammad Kabir Ahmad visited SITE Association of Industry and discussed law & order related issues with the industrialists of SITE area. He was accompanied by Wing Commander (63 Wing) Lt Col Jahangir Akhtar.

SITE President Muhammad Kamran Arbi welcomed the Sector Commander to the Association and appreciated holding of coordination meeting with industrialists of the area to listen to their grievances related to law & order. He updated the Sector Commander on the progress of anti-encroachment drive in SITE area made during past one month and said that there exists a strong supply chain of drugs in the area.

Addressing the Industrialists, Sector Commander said that there is need to reduce interaction gap with industrialists of the area. Rangers have been given mandate for counter terrorism, extortion, target killing and kidnapping for ransom. We are however, available to support the industry in matters upon request like removal of encroachments which is to be initiated by civil administration (the DC office) as per procedure. He said that Businessmen are easy target where huge money could involve and added that technical hiccups in tracing voice over IP calls remains challenge now-a-days.

Meeting with DEN-1 Pakistan Railways

DEN-1, Pakistan Railways Mr. M. Sohail Javed visited SAI on 6th Feb 2024 and had detailed meeting with office bearers and representatives of sub-soil suppliers and concerned factories. The key point for discussion was crossing of sub-soil lines under KCR track from SITE area, estimates of which were also discussed. Queries related to License period, renewal of license and casing size of pipes etc. were satisfactorily answered by the DEN-1. President Muhammad Kamran Arbi made it clear to the participants that SAI will not be responsible for line crossing applications that do not adhere to the decisions taken in this meeting.

Meeting with KWSC officials

A delegation from KWSC led by Nisar Ahmed Magsi (Director Revenue) visited SAI on 18th January 2024 and met members of the Association to discuss water supply & billing related matters. The delegation introduced KWSC consumer base in SITE and updated members regarding water supply to KWSC consumers in SITE as well as to SITE Limited, action being taken on illegal connections, survey of industrial consumers etc. It was also decided to create a Whatsapp Coordination Group to bridge communication gap between the two organizations. From SAI, Saleem Parekh, Muhammad Kamran Arbi, Muhammad Farhan Ashrafi, Muhammad Saleem Nagaria, Muhammad Rizwan Lakhany and Murtaza Ajaz Says were present in the meeting.

Meeting with MD, SSWMB

Managing Director, Sindh Solid Waste Management Board (SSWMB) Mr.Naseemuddin Mirani visited SAI on 1st Feb 2024 and had detailed discussion on matters related to solid waste lifting from SITE area, billing & collection matters, provision of data by SITE Limited for billing purposes, removal of dust from road sides, cleaning of nullah & culverts, sweeping of roads etc. MD SSWMB was requested to identify solid waste Temporary Dumping Points until such time door to door collection is started. Muhammad Kamran Arbi, Muhammad Hanif Tawakkal and Muhammad Farhan Ashrafi attended the meeting.

Meeting with CDO, K-Electric

Chief Distribution Officer of K-Electric Syed Fawad Ali Gilani visited SAI on 6th December 2023 and met office bearers & members of the Executive Committee to discuss matters related to role of KE in prevailing gas crisis situation. He was accompanied by other high officials of his department. Matters related to KE tariff structure, surplus electricity available in Winter for industries, quality of power etc. also came under detailed discussion in the meeting. From SAI, Saleem Parekh (Chief

Coordinator), Muhammad Kamran Arbi (President), Muhammad Farhan Ashrafi (VP), Former President Riaz Uddin and others were present in the meeting.

Visit of Governor Sindh to SAI

Governor of Sindh Mr. Muhammad Kamran Khan Tessori, has said that the design of bureaucracy needs to be changed and at least, two experienced persons having experience of relevant field, should be hired in every Department to give expert advice to the Minister & Secretaries concerned. It is heartening that the Prime Minister has started taking action on this suggestion. *He was addressing industrialists of SITE area on the occasion of his visit to SITE Association of Industry.*

The Governor said we need to think for collective gains. Unfortunately, the issues are still the same as they were many years before. The issues will not resolve even in the next 20 years if we keep looking for their resolution in the existing system. We need out of box solution to address these issues.

Responding to points raised by SVP Muhammad Hanif Tawakkal in his welcome address, the Governor assured his full support & cooperation in resolving issues of industries of SITE area pertaining to the federal government. The Governor further said that keeping the doors of Governor House open 24 hours sent a message to all other government departments to make themselves available to the public following in the footsteps of Governor House. Today, Governor House has become the house of facilities to public including ration distribution, Rickshaw and stitching machines distribution, arranging interest-free non-refundable loans for Rozgar schemes from 1 lac to 1 crore rupees etc. and added that not a single rupee from the Governor House fund has been spent on these activities, rather it is the money contributed by business community of Pakistan and Pakistanis living abroad.

Reception in honour of Younus Dagha

SITE Association of Industry hosted a Reception in honour of former Caretaker Minister for Revenue, Industries & Commerce, Govt. of Sindh, Muhammad Younus Dagha at the Association's office. The Reception was hosted in recognition of his selfless & devoted services for promotion of industrialization in the Sindh Province.

Patron-in-Chief Zubair Motiwala, Chief Coordinator Saleem Parekh, Former President Jawed Bilwani, President Muhammad Kamran Arbi, SVP Muhammad Hanif Tawakkal, VP Muhammad Farhan Ashrafi, Abdul Rasheed, Abdul Kadir Bilwani, Hussain Moosani, Murtaza Ajaz Saya and members of the Executive Committee and general members were present on this occasion. Issues of industries briefly came under discussion on this occasion.

Chief Guest Younus Dagha while speaking on this occasion said that the caretaker government made efforts to improve performance of government departments despite limited time and set performance benchmarks. The system of e-services should continue and not be reversed. Karachi unfortunately has no say in policy making despite contributing major revenue to the national exchequer. He advised to take up issues of industries with the high government officials backed by Research & Statistics. Expressing views on freight charges, Younus Dagha stated that a comprehensive presentation will be given to the government soon as the country is paying 3-4 billion dollars per annum against freight charges. Political Uncertainty and High Energy cost are the two big challenges at this time. If we control these two issues, the country will be in a position of takeoff, he concluded.

Earlier, SAI President Muhammad Kamran Arbi welcomed the guest and recounted his achievements during his tenure as caretaker Minister. He, in particular, appreciated efforts of Younus Dagha for resolving industry-related issues by initiating coordination meetings with all relevant stakeholders, and launching e-services and digitalization of land records of all industrial estates of the province. He has worked to and expedited in all relevant departments.

Meeting with STEVTA officials

Managing Director of Sindh Technical Education & Vocational Training Authority (STEVTA) Munawar Ali Mithani visited SAI on 13th June 2024. He was accompanied by high officials of his department. He has announced to set up job portal at the STEVTA website. STEVTA will also publish particulars of qualified technical staff at this portal to make hiring process faster for industry representatives. He further said that a Coordination Committee is being formed having representatives of SAI and STEVTA to reduce communication gap and foster interaction & liaison between the two organizations. To move forward, the SITE Association of Industry will update STEVTA regarding trade & skills required by the industry at current times. Further decided that members of SITE Association of Industry will pay a study visit of Government College of Technology (GCT) after Eid holidays.

Matters related to Institute Management Committee (IMC) and Apprenticeship training and notices being sent to members also came under discussion. MD STEVTA said that no further notices will be issued to industries and the Association will also be taken into loop in this regard. President Muhammad Kamran Arbi, Vice President Muhammad Farhan Ashrafi, Abdul Kadir Bilwani, Muhammad Hussain Moosani, Haris Shakoor and Khalid Riaz were also present on this occasion.

COAS meets businessmen in Karachi

Chief of the Army Staff (COAS) General Asim Munir met renowned businessmen of Karachi during his recent to Karachi on 27th September 2024. Members from SITE Association of Industry namely Younus Bashir (Former President), Muhammad Kamran Arbi (President), Muhammad Farhan Ashrafi (Vice President) and Abdul Hadi (Former President) were also invited to attend the meeting.

The COAS has assured the business community to reduce industrial electricity tariff and repairs of roads in industrial areas of the city. He appreciated the role of business community in the economic development of the country and remarked that overall economy of the country has improved with stabilized rupee-dollar parity and reduction in inflation. General Asim Munir assured the business community that the Special Investment Facilitation Council (SIFC) has been making efforts to boost foreign investment. He expressed the hope that rupee-dollar parity would come to Rs250 and interest rate would fall to single digits in the coming months.

Federal Tax Ombudsman visits SAI

On the invitation of President, Federal Tax Ombudsman (FTO) Dr.Asif Mahmood Jah (HI,SI) visited SITE Association of Industry on 8th August 2024. He was accompanied by high officials of his office. He has announced quick action on the complaints of taxpayers of the country and have assured to provide justice in 4-6 weeks. He said that the FTO office has the authority to take

action against maladministration & malpractices of the FBR and we ensure that our decisions are implemented by FBR in true spirit. Large number of members attended the meeting.

Visit of Sindh Industries Minister

Sindh Minister for Industries Jam Ikramullah Khan Dharejo, visited SAI on 29th July 2024 and had detailed meeting with Members of the Association on their issues which in particular, included;

- PSDP Scheme for the construction of Roads in SITE area
- Water Recycling Plant for SITE area at TP-1
- Law & Order Issues
- Water supply to industries
- Installation of Street Lights
- Extension in tenure of MD, SITE Limited
- Introducing management reforms in SITE Limited and formation of SITE KHI MGMT & DEV COMPANY
- Memorandum of Agreement between SITE Limited and SSWMB
- One-Window Operation for all Govt. Dept. industries deal with
- Computerization of Land Record by SITE LTD
- Road Cutting A/cs by SITE LTD
- Gated community system for SITE area
- Funds & Machinery for roads maintenance
- Removal of Encroachments

The meeting was largely attended by the members of the Association and representatives from print & electronic media.

Reception in honour of MD, SSGC

SITE Association of Industry hosted a reception in honour of SSGC Managing Director Muhammad Imran Maniar on 25th July 2024 to mark the milestone achievement of SSGC i.e. laying of dedicated 24 inch dia, 31-KM long high pressure gas pipeline for industrial consumers of SITE area, Karachi. SAI members very much praised the dedicated efforts of MD SSGC made during past three years for resolving the long pending issue of low gas pressure or zero gas pressure in SITE area, which ultimately proved fruitful. On this occasion, an standing ovation was given to Muhammad Imran Maniar by the entire house. The reception was attended by large number of members of the Association.

Meeting with CEO, KWSC

On the invitation of President, the Managing Director of Karachi Water & Sewerage Corporation (KWSC) Syed Salahuddin Ahmed, visited SITE Association of Industry on 21st August 2024 and met members of the Association over luncheon meeting. Water supply and related issues were discussed during the meeting which in particular included Issuance of Licenses to Sub-Soil Operators, Supply of water through HTM and FTM lines, 24" Line from Hub Dam to SITE, Water Holidays, Handing over of two Suction & Jetting Machines to SITE Association, New connection Challan fee, TP-1 and TP-3 Recycled water projects and Billing without supply of water. Members of the Executive Committee and senior members attended the meeting.

Meeting with NEPRA officials

A delegation from NEPRA Islamabad, comprising Lashkar Khan (Director, CAD), Hafiz Irfan (Additional Director, M&E), Abdullah Malik (Assistant Director, Tariff) and Abid Sheikh (Advisor, NEPRA Karachi Office), visited SITE Association of Industry on 29th August 2024 and had detailed discussion with members of the Association on matters related to K-Electric, particularly incorrect and overbilling issue.

Apart from billing issues, other complaints such as delayed receipt of monthly bills, Industrial Loadshedding, Sub-Station related matters, Maximum Demand Indicator (MDI), Losses due to fluctuation, Repeated faults and Net Metering issues and Temporary Load Reduction also came under detailed discussion. NEPRA team requested the President SAI to send all complaints to NEPRA, for action. M/s. Jawed Bilwani, Muhammad Kamran Arbi, Abdul Rasheed, Abdul Kadir Bilwani, Murtaza Ajaz Saya, Haris Shakoor, Muhammad Riaz Dhedhi, Khalid Riaz and representatives of member industries were present in the meeting.

Visit of Home Minister Sindh

Sindh Home Minister Brig.(R) Haris Nawaz, visited SAI on 14th November 2023 and had detailed meeting with members of the Association. Various matters came under discussion at the meeting which, in particular, included safe city project, expulsion of illegal immigrants, law & order related issues, action against drugs traffickers, arms license, driving license camp and street lights etc. The Minister assured his full support for the resolution of problems highlighted. *The meeting was attended by Members of the Association and representatives from print & electronic media.*

Visit of Secretary, Excise & Taxation Sindh

Mr. Atif Rehman, Secretary, Excise Taxation & Narcotics Control Dept, visited SAI on 17th October 2023. He was accompanied by high officials of his department namely Orangzeb Akbar Panhwar (Director General, Excise & Taxation), Madam Shabana Pervez (Director, Property Tax), Ghulam Nabi Shah (Director, Professional Tax) and Amanat Ali (Data Processing Officer). Matters related to property tax, professional tax, infrastructure Cess, creation of helpdesk, govt. dept. visits to industries, transfer of property tax to SITE Limited and increasing no. of drug addicts in SITE area came under detailed discussion in the meeting.

Visit of Secretary, Industries Sindh

Secretary Industries & Commerce Abdul Rasheed Solangi, visited SAI on 25/10/2023 along with the representatives of the Managing Directors of SITE Limited and SSWMB to discuss lifting of solid waste and cleaning of SITE area as per MOA signed.

Visit of Managing Director, SITE Limited

Mr. Ghazanfar Ali Qadri, MD, SITE Limited, visited SAI on 18th October 2023 and had details discussion with Members on matters related to his department which included proposed agenda of 427th BOD Meeting of SITE Ltd, criminal record checking of security staff, visit to factories by

many depts. of SITE LTD, formation of Redressal Committee, road works, digitalization of SITE LTD records and audit of accounts.

Visit of PTCL Director

Mr. Arif Kamal, Director, PTCL, visited SAI on 11th January 2024 and met VP Muhammad Farhan Ashrafi to discuss members complaints related to PTCL and upgrading of PTCL network and introducing high speed internet service in SITE area. President Muhammad Kamran Arbi was also present on this occasion.

Visit of team from NUST Islamabad

A 10-member team from NUST Islamabad visited SAI on 9th January 2024 for discussion on technical matters. They introduced their major departments and discussed deputation of staff at NUST Icon Centre in SAI premises and also invited SAI Executive Members to visit NUST Islamabad on study tour. Discussion also took place on issues being faced by industries. NUST technical team was invited to come up with their solutions to overcome low gas pressure/ shortage of gas issue which is persistent in SITE area since long. Office bearers and Executive Committee members attended this meeting.

Visit of Stamp Duty officer

On the invitation of President, Deputy Chief Inspector of Stamps, Board of Revenue, Aijaz Ahmed Qureshi, visited SAI on 23rd July 2024 to discuss matters related to payment of stamp duty by industries of SITE area. He gave detailed briefing on documents and instruments on which stamp duty is payable. He said that at first, industry is sent a letter to visit Stamp Duty office with record. In case of no response on sending letter & reminder, Inspection Notice is issued for which, the two officers have been authorized for SITE industries.

From SAI, M/s. Muhammad Kamran Arbi, Muhammad Hanif Tawakkal, Abdul Kadir Bilwani and Khalid Riaz were present in the meeting. There seems to be no basis on which they are charging and the meeting concluded on the note that this issue is further deliberated upon with the relevant Minister and decision be taken thereafter. In the interim, the department should desist from taking any coercive action against the industries.

Press Conference on Gas Tariff

A press conference was held at SITE Association of Industry on the matter of recent gas tariff hike on 30th Nov 2023. This was 3rd Press Conference called on this matter, which was attended by Vice Chairman Businessmen Group Muhammad Jawed Bilwani, SVP FPCCI Suleman Chawla, SVP KCCI Altaf A. Ghaffar, Chief Coordinator SAI Saleem Parekh, President SAI Muhammad Kamran Arbi, President NKATI Faisal Moiz Khan, Ehteshamuddin from KATI, Zain Bashir from Landhi Association, Shaheen Sarwana, President, SITE Superhighway Association, Raza Hussain, President, FB Area Association, and presidents / representatives of value-added textile associations.

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On the occasion, Vice Chairman BMG Jawed Bilwani informed that all the trade bodies from Sindh and Baluchistan are extremely perturbed over the exorbitant hike in gas tariff which has made it impossible to keep the wheels of industries running.

We announce that our protests have become stronger as Lasbela Chamber from Baluchistan along with Nooriabad and Kotri Chambers have also joined our protest and assured to fully endorse all the strategies adopted by KCCI to deal with the situation.”

Jawed Bilwani reiterated that the business community appeals the government to bring down gas tariff to Rs.1350 per MMBtu which has been determined as 100 percent cost of gas by OGRA and include approx. 22pc profit of SSGC as well. The industries are ready to pay the @ 1350/- but not the subsidies being provided to other sectors.

He said that after holding two press conferences on same subject at KCCI and NKATI, this was the 3rd one and the business community would continue to raise a stronger voice via media until their legitimate demand to bring down gas tariff is fulfilled by the government.

Jawed Bilwani added that we have already displayed protest banners at the offices of all trade associations and today, we announce closure of all industries on December 4 (Monday), if the legitimate demand providing gas @ 1350/- MMBtu is not met by the government.

Mr.Bilwani further said that the new gas tariff has burdened the industries with cross subsidy for undeserving and unfair support to fertilizer, domestic and power sector. “The industry demands fair gas tariff of Rs1350 per MMBtu but would never accept the unbearable and unabsorbable gas tariffs ranging from Rs2100 to Rs2600 per MMBtu which have been imposed to please the fertilizer, domestic and fertilizer sectors and terribly penalize the industrial sector of the country that forms the backbone of the economy”, he added.

He also pointed out that in Pakistan, gas to fertilizer sector is being provided at a much lower rate which was not making any sense as this was a sector which enjoys a profitability of around 20-22 pc and Rs40 billion and it also receives subsidy in gas tariff which was very strange and beyond anyone’s understanding.

President SITE Association of Industry Muhammad Kamran Arbi said that the new gas tariff is simply unbearable for industries of which, the government should take notice and bring it down to 1350/- MMBtu, set by OGRA. He demanded of the government to hold a meeting with the industry stakeholders to reach a consensus on the gas price since the existing tariff has outgrown the manufacturing costs.

Chief Coordinator SAI Saleem Parekh said that exports should continue without hindrance. He added that “the SMEs are closing down whereas the big industries are following up”. He said that the industry players have left no stone unturned to seek a help from the government in this regard, but all their efforts went futile. The country’s economy will see a hit from the halting exports, he warned and said that the industry is unable to fetch higher prices for their products on the world markets because of the costlier gas.

SVP Muhammad Hanif Tawakkal, VP Muhammad Farhan Ashrafi, Former Presidents Majyd Aziz, Younus Bashir, Riaz Uddin, Abdul Hadi, Abdul Rasheed and Members Sh. Zafar Ahmed, Abdul Kadir Bilwani, Muhammad Hussain Moosani, Saleem Nagaria, Anwer Aziz, Khalid Riaz,

Muhammad Riaz Dhedhi, Tarique Rehman, Rizwan Lakhany, Azim Motiwala, and others were present in the Press Conference.

SEMINARS & PRESENTATIONS

Awareness Session on Labour Laws

SITE Association of Industry, in collaboration with Employers Federation of Pakistan (EFP) and with the support of the International Labour Organization (ILO), organized an awareness session on labour laws on 28th November 2023 at the Association's office.

The purpose of the awareness session was to build the capacity of industries to better understand the important labour laws (particularly SESSI & EOBI) and related issues in their implementation and to effectively respond to those issues. Directors of SESSI East & West Directorates, EOBI Regional Head, Nazimabad, MS Valika Hospital and other were present on this occasion.

President SAI Muhammad Kamran Arbi welcomed the participants to the awareness session and while giving brief introduction of SITE area, mentioned that the Association will organize such awareness sessions on regular basis to benefit members. He also thanked EFP for sponsoring this event.

Chairman of Labour Sub-committee Khalid Riaz, in his brief speech, said that It has been observed that the two organizations viz. EOBI and SESSI, offer lot of benefits for the registered workers but hardly few employers are well aware of that. Today we have requested our valued Guests to give detailed presentation to members on the services being offered by them.

Later, the representatives from SESSI and EOBI gave detailed presentation on their respective laws, followed by question-answer session. Copies of Presentations can be downloaded from Association's website, www.site-association.org

OTHER MEETINGS & EVENTS

SN	MEETINGS	DETAILS & DECISIONS
1.	Meeting regarding compliance of SHC orders	A meeting was held on 2 nd October 2023 in the office of Secretary Labor & HR, to discuss compliance of the directions of the honorable SHC in SPL.CR.ATA NO.133 of 2020. The court has directed all the factory owners in Karachi to ensure that they have adequate safety equipment and SOPs in place in case of a fire or other serious emergency at their factory. On behalf of SAI, SVP Muhammad Hanif Tawakkal along with Former SVP Abdul Kadir Bilwani attended the meeting.
2.	Meeting with Wing	An introductory meeting of new office bearers was held with the Wing Commander, 63-Wing, Lt. Col. Jahangir Akhtar at the 63-

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	Commander, 63-Wing	Wing on 5 th October 2023. President Muhammad Kamran Arbi, SVP Muhammad Hanif Tawakkal, VP Muhammad Farhan Ashrafi and Former VP Naveed Wahid attended the meeting.
3.	Meeting with Engr. Sibtain Mughal of Health & Safety Dept.	On 10 th October 2023, a meeting was held with Engr. Sibtain Mughal, Zonal Director Labor, Occupational Safety & Health, at SAI office to discuss modus operandi of visit of Labor dept. officials to factories in compliance of SHC orders. Mr. Khalid Riaz was present in this meeting.
4.	Meeting with MD, SSGC	On 10 th October 2023, a meeting was held at SSGC Head office with the representatives of all town associations to discuss Winter Gas Load Management Plan. From SAI, President Muhammad Kamran Arbi along with Former Presidents namely Jawed Bilwani, Riaz Uddin and Abdul Hadi attended the meeting.
5.	Meeting on export-focused industry policy	President Muhammad Kamran Arbi attended meeting of Cross Cutting Committee for formulating and implementing export-focused Industry Policy on 16 th October 2023, held under the Chairmanship of Secretary, Industries & Commerce at Sindh Secretariat.
6.	NEPRA Hearing in the matter of KE Quarterly Adjustment	Vice President Muhammad Farhan Ashrafi attended online hearing of NEPRA, held on 19 th October 2023 in the matter of quarterly adjustment for the quarter ending Juen-2023 under the MYT FY 2017-2023 of the K-Electric.
7.	Consultation on Compliance Plus by EFP	The EFP organized a consultation session at local hotel on 20 th October 2023 on “Compliance Plus” with the aim to assist and facilitate member organizations in achieving compliances to Labor standards and fostering responsible business practices. On behalf of SAI, VP Muhammad Farhan Ashrafi and EC Member Rizwan Lakhany attended the meeting.
8.	Meeting of Karachi Industrial Forum (KIF)	A meeting of Karachi Industrial Forum comprising Presidents of all town associations of Karachi was held on 23 rd October 2023 with the Sindh Minister for Industries & Commerce Mr. Muhammad Younus Dagha in the office of SITE Limited. Common issues of all industrial areas of Karachi came under detailed discussion at the meeting. From SITE Association of Industry, President Muhammad Kamran Arbi along with Immediate Past President Riaz Uddin attended the meeting.
9.	Meeting with Federal Minister for Power & Petroleum	Mr. Muhammad Ali, Federal Minister for Power & Petroleum, visited KCCI on 27 th October 2023 to discuss issues being faced by industries related to his office. From SAI, Muhammad Kamran Arbi (President), Riaz Uddin (Immediate Past President) and Murtaza Ajaz Saya (EC Member) attended this meeting.

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10.	Reception by Turkish Consulate	Muhammad Kamran Arbi (President) and Muhammad Farhan Ashrafi (VP) attended Reception hosted by Turkish Consulate on 28 th October 2023 to the 100 th Anniversary of the Proclamation of the Republic of Türkiye.
11.	EFP Consultation on Economic Crisis and Impact on the Industry	EFP organized a consultation session on 30 th October 2023 to discuss economic crisis and its impact on the industry to debate the issues and develop a common response in the matters related to minimum wage, EOBI, SESSI and Contract Labor. From SAI, Khalid Riaz (Chairman, Labor Committee) attended the meeting.
12.	Meeting regarding compliance of SHC orders	A follow up meeting was held on 1 st November 2023 at Sindh Secretariat, to discuss compliance of the directions of the honorable SHC in SPL.CR.ATA NO.133 of 2020 dated 11-09-2023 and 25-09-2023. Muhammad Farhan Ashrafi (VP) and Khalid Riaz (Chairman Labor Committee) represented SAI in this meeting.
13.	Meeting on Winter Gas Load Management	On 3 rd November 2023, another meeting was held at SSGC Head office with the representatives of all town associations to discuss Winter Gas Load Management Plan. From SAI, Saleem Parekh (Chief Coordinator), Jawed Bilwani (Former President) and Muhammad Kamran Arbi (President) attended the meeting, which unfortunately, remained inconclusive.
14.	Follow up meeting with MD, SITE Limited	A follow up meeting was held with the MD, SITE Limited, Ghazanfar Ali Qadri, on 6 th November 2023 at SAI office. Matters related to BOD meeting, nominations for reconciliation committee, recovery of dues, repair of leakages, pending NOCs and Water supply related matters were discussed & reviewed in the meeting. Muhammad Kamran Arbi (President) and Muhammad Farhan Ashrafi (VP) attended the meeting.
15.	Meeting with NUST officials	Officials from NUST namely Anis Younus along with Director NUST Sana Maqbool, and coordinator Shahbaz, visited SAI on 7 th November 2023 to discuss Ribbon-cutting of NUST Icon Centre and signing of MOA. Muhammad Kamran Arbi (President) and Muhammad Farhan Ashrafi (VP) were present in the meeting.
16.	Meeting with Greenwich University Official	Dr. Tahira Tariq from Greenwich University visited SAI on 7 th November 2023 in connection with sponsorship of 16 th Convocation Gold Medals. On her request, the related information was shared with all members requesting to extend cooperation to the University. Muhammad Kamran Arbi (President) and Muhammad Farhan Ashrafi (VP) were present in the meeting.
17.	Meeting on Occupational Safety & Health	Labor & HR Dept, Sindh, arranged a meeting on 7 th November 2023 at local hotel, to discuss Sindh OSH program / policy prepared in consultation with ILO. On behalf of SAI, Khalid Riaz (Chairman Labor Committee) and Muhammad Riaz Dhedhi (former EC Member) attended the meeting.

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18.	Follow up meeting with Sindh Minister for Industries	Sindh Minister for Industries Muhammad Younus Dagha visited SITE Limited office on 7 th November 2023 for a follow up meeting, to review progress on the matters discussed earlier on the occasion of his visit to the Association. Jawed Bilwani (Former President), Muhammad Kamran Arbi (President) and Muhammad Farhan Ashrafi (VP) attended the meeting on special request of the MD, SITE Limited.
19.	Meeting with KE officials	Asmer Naeem from KE (accompanied by Humayun Saghir and other officials) visited SAI on 8 th November 2023 and had discussion with SAI members on matters related to the utility company. The matters of incremental usage tariff, KE capacity utilization in winter, tariff application of KE, circular debt, industrial supply & recovery etc. came under discussion. Muhammad Kamran Arbi (President) and Muhammad Farhan Ashrafi (VP) attended the meeting.
20.	Meeting with Sector Commander Rangers	Sector Commander, Pakistan Rangers Sindh, Brig. Muhammad Kabir Ahmed, convened an important meeting on 10 th November 2023 at Sachal HQ. to discuss water related matter of SITE industries. From SAI, Saleem Parekh (Chief Coordinator), Jawed Bilwani (Former President) and Muhammad Kamran Arbi (President) participated in the meeting.
21.	Follow up meeting with Sindh Minister for Industries	Another follow up meeting was held with Sindh Minister for Industries Muhammad Younus Dagha in the Finance Dept, Sindh Secretariat on 10 th November 2023 at which, MD, SITE Limited and MD, KWSC were also invited. Saleem Parekh (Chief Coordinator), Muhammad Kamran Arbi (President) and Muhammad Farhan Ashrafi (VP) attended the meeting.
22.	Meeting of Reconciliation & Review Committee	As a result of meetings with MD, SITE Limited, a Reconciliation & Review Committee has been formed for settlement of dues of Members. In this Committee, former SVP Abdul Kadir Bilwani and former VP Muhammad Hussain Moosani have been nominated by the Association. The first meeting of this Committee was held on 13 th November 2023 at SITE Limited which was attended by the two nominees.
23.	Press Conference at KCCI on Gas Tariff	An important press conference was held at KCCI on 21 st November 2023 on the matter of hike in Gas Tariff. Representatives from all town associations participated in the press conference. From SAI, Saleem Parekh (Chief Coordinator), Jawed Bilwani (Former President), Muhammad Kamran Arbi (President), Muhammad Farhan Ashrafi (VP), Rizwan Lakhany, Haris Shakoor and Khalid Riaz attended the press conference.

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SN	MEETINGS	DETAILS & DECISIONS
24.	Meeting of Coordination Committee	The 1 st meeting of the Coordination Committee, constituted by the Sindh Minister for Industries, was held on 23 rd November 2023 in the Finance Dept, Sindh Secretariat. The meeting had a long agenda to discuss, some of which, were deferred for the next meeting. At this meeting, Jawed Bilwani (Former President) and Muhammad Kamran Arbi (President) represented the Association.
25.	Meeting on Gas Tariff at PHMA House	On 25 th November 2023, an important meeting was held at PHMA House on the matter of Gas Tariff. Muhammad Kamran Arbi (President) and Saleem Parekh (Chief Coordinator) attended the meeting on behalf of the Association.
26.	Press Conference at North Karachi Association	On 27 th November 2023, a joint press conference was held at North Karachi Association of Trade & Industry on the matter of Gas Tariff. Saleem Parekh (Chief Coordinator), and Muhammad Kamran Arbi (President) attended the Press Conference on behalf of the Association.
27.	NEPRA Hearing on KE's Distribution & Supplier License	NEPRA organized online hearing regarding KE's Distribution & Supplier License on 28 th November 2023. KE's 20 years License has already expired and the interim extension in License will also expire in January-2024. Concluding the hearing, NEPRA officials stated the most of the suggestions are against the renewal of KE's License. Decision will be issued later.
28.	NEPRA Hearing on Wheeling Charges	NEPRA organized online hearing regarding petitions filed by XWDISCOS (Except SEPCO) for determination of use of system charges / wheeling charges, on 28 th November 2023. Muhammad Kamran Arbi (President) attended the hearing and took note of the proceedings.
29.	Meeting on Winter Gas Load Management	SSGC convened a meeting on winter gas load management plan FY 2023-24 at its head office on 30 th Nov 2023. Chief Coordinator Mr. Saleem Parekh, Mr. Jawed Bilwani and Mr. Muhammad Kamran Arbi attended the meeting and advocated the stand of the Association on the proposed plan.
30.	Press Briefing on Strike Day	On the day of industrial strike (4 th Dec), media people contacted the Association for the coverage of closure of industrial activities in SITE area as result of protest call. Senior Members and Executive Committee members also reached the Association and talked to media representative. Mr. Jawed Bilwani gave detailed briefing to the media representatives on closure of industrial production activities in different industrial zones.
31.	Meeting with Pakistan Railways representative	Official from Pakistan Railways namely Mr. Sohail Javed visited SAI on 5 th December 2023 to discuss matters related to crossing of sub-soil water lines under various railways crossings of SITE area. From SAI, Muhammad Kamran Arbi and Abdul Hadi were present in the meeting.

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SN	MEETINGS	DETAILS & DECISIONS
32.	Introductory Meeting with SP SITE	Newly appointed SP-SITE Shahzeb Chachar visited SAI on 5 th December 2023 and met Muhammad Kamran Arbi and Abdul Hadi. It was introductory meeting at which, law & order related issues of SITE area briefly came under discussion.
33.	Meeting of Coordination Committee constituted by Industries Minister	Another meeting of the Coordination Committee, constituted by the Sindh Minister for Industries, was held on 5 th December 2023 in Sindh Secretariat. The meeting was held to discuss remaining agenda items which included shortage of electricity, one-window Labor inspection, SBCA related issues, Environmental issues, provision of funds to industrial area DMCs etc. Chief Coordinator Saleem Parekh, Jawed Bilwani and Muhammad Kamran Arbi represented the Association in this meeting.
34.	Presentation on Fire & Safety Measures	SITE Limited organized a Presentation on Fire & Safety related matters on 11 th December 2023. Key presenter was Mr. Tariq Moeen of F.P.A.P. who defined basic Fire Safety Tips. He also urged the employees of SITE Limited (participants) to purchase the book “Pakistan Building Code” and enforce the code in their respective areas. Chief Security Officer of SAI Tahseen Ahmed Siddiqui attend the presentation as per advice of President.
35.	Meeting with Prime Minister of Pakistan in Islamabad	On 11 th December 2023, a meeting was held with the Caretaker Prime Minister of Pakistan Mr. Anwaar-ul-Haq Kakar on industry related issues which in particular included gas tariff issue and winter electricity package. Both matters are under active consideration of the government. This meeting was attended by M/s. Zubair Motiwala, Saleem Parekh, Jawed Bilwani and Muhammad Kamran Arbi.
36.	Meeting with Chief Minister Sindh	On 12 th December 2023, Sindh Caretaker Chief Minister Justice (retd) Maqbool Baqar convened a meeting at CM house to discuss industry related issues & to discuss steps to be taken to resolve the same. Progress on the matter of solid waste lifting from SITE area, digitalization of land records of SITE Limited and water supply was reviewed. The meeting was attended by M/s. Zubair Motiwala, Jawed Bilwani and Muhammad Kamran Arbi.
37.	Launching Ceremony of Digitalization of Land Records	Launching Ceremony of E-Services and Digitalization of the land records of SITE Limited & SSIC was held on 15 th December 2023 at local hotel. Sindh Minister for Industries & Commerce Mr. Muhammad Younus Dagha was the Chief Guest on this occasion. On the invitation of SITE Limited, Leadership, Office Bearers and Executive Committee Members attended the event.
38.	Meeting at KWSC	An important meeting was held at the office of KWSC on 16 th December 2023 to discuss water related issues of SITE area, attended by Mr. Zubair Motiwala, Mr. Saleem Parekh, Mr. Jawed Bilwani and Mr. Muhammad Kamran Arbi.

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SN	MEETINGS	DETAILS & DECISIONS
39.	OGRA Public Hearing for SSGC tariff	OGRA conducted two public hearings on 18 th December 2023 to consider SSGC's request for Review of its Estimate Revenue Requirement for FY 2023-24 and for revision of Security Deposit of Domestic consumers (Gas & RLNG). The notices were circulated to all members of the Association encouraging members participation in these important matters.
40.	Meeting to review progress on B-Ready and PRMI	Investment Dept, Govt. of Sindh, convened meeting with private sector, chambers and concerned associations on 19 th December 2023 to review progress on reforms proposals under B-Ready and PRMI, which was attended by Mr. Riaz Uddin.
41.	428th Meeting of BOD of SITE Limited	428 th Meeting of Board of Directors of SITE Limited was held on 20 th December 2023 at Sindh Secretariat. The meeting had a long agenda to discuss which included approval of budget, digitalization of land records, fee & charges, fire safety training, HR issues, allotment of land in SITE-III Noori Abad and SITE Sukkur, 2000-acres land matters, environmental issues, maintenance of roads, provision and supply of water, solid waste lifting, removal of encroachments, problems in issuance of NOCs, matters related to allotment & transfer of plots, appointment & functioning of MD SITE Limited, checking of criminal records of security staff, independent audit of accounts and setting up of SITE-DMC. Tenant Directors attended the BOD meeting.
42.	Meeting with Group Capt. Bilal Chand of PAF Base, Masroor	Group Capt. Bilal Chand from PAF Base, Masroor, visited SAI on 21 st December 2023 and met office bearers in connection with sponsorship for the repair, maintenance, uplift and provision of necessities, stationery & IT equipment to five (5) government-run schools, located in the premises of PAF Base, Masroor.
43.	Meeting regarding Infrastructure Development Cess	A meeting was held under the Chairmanship of Chief Secretary Sindh on 21 st December 2023 at Sindh Secretariat on the matter of Infrastructure Development Cess. The agenda was to examine the case for Infrastructure Development Cess and put up the proposals / facts. All the Industrial Town Association have been requested to prepare PC1 of their necessary Developmental work for respective zones, for onward submission to the Secretary Industries & Commerce Dept, Govt. of Sindh for consideration and for release of funds to develop infrastructure, through the funds collected under Sindh Infrastructure Development Cess. Mr. Muhammad Kamran Arbi along with Mr. Zubair Motiwala & Mr. Jawed Bilwani attended the meeting.
44.	Meeting with Bahria Foundation officials	Officials from Bahria Foundation, visited SAI on 27 th December 2023 and met office bearers. They gave detailed & comprehensive presentation on the various security services being offered by them.

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SN	MEETINGS	DETAILS & DECISIONS
45.	Meeting with Consul General of Germany at KCCI	The Consul General of the Federal Republic of Germany Ruediger Lotz, visited KCCI on 27 th December 2023 to discuss matters of mutual interest and bilateral trade promotion. From SAI Mr. Khalid Riaz attended this meeting.
46.	Meeting with PNSC officials	Official from PNSC namely Navy Commodore Irfan Taj and Manager Business Development Umair, visited SAI on 3 rd January 2024 and met office bearers to introduce PNSC scope of activities and to discuss current issues being faced by exporters and importers in terms of freight & vessel availability. They have plans to expand their services to the industrial importers/exporters. Muhammad Kamran Arbi and Murtaza Ajaz Saya were present in the meeting.
47.	Meeting on draft 'Sindh Industrial Policy'	A meeting was held under the Chairmanship of Sindh Minister for Industries Muhammad Younus Dagha at Sindh Secretariat on 4 th January 2024 to discuss draft of 'Sindh Industrial Policy' as prepared by Dr. Qaiser Bengali. Dr. Qaiser Bengali outlined a comprehensive set of suggestions during the meeting aimed at fostering industrial activities in Sindh included the establishment of new industrial zones and the provision of subsidized loans and other facilities. <i>From SAI, Zubair Motiwala, Jawed Bilwani and Muhammad Kamran Arbi attended the meeting.</i>
48.	Meeting with K-Electric New Connection Team	A team from K-Electric new connection department visited SAI on 8 th January 2024 and met office bearers & members of energy sub-committee of the Association. They introduced their services and steps taken to facilitate new industrial connections or load enhancement applications as well as consumer portal made for the purpose. It was also decided to create a coordination whatsapp Group for 'New Connections' only.
49.	Meeting with Minister Railways	A meeting was held with Minister Railways Capt. (R) Shahid Ashraf Tarar on 9 th January 2024 in the office of DS Railways to discuss crossing of water lines under the KCR route and the payment of required charges. Saleem Parekh and Muhammad Kamran Arbi attended the meeting on behalf of SAI.
50.	Meeting with KWSC officials	On 9 th January 2024, a meeting was held under the Chairmanship of Minister Industries Sindh Muhammad Younus Dagha to discuss billing of industrial units without supply of water. From SAI, Saleem Parekh, Jawed Bilwani and Muhammad Kamran Arbi attended the meeting and discussed complaints received from members in this regard.
51.	Meeting on Solid Waste Lifting	On 12 th January 2024, a meeting was held in the office of SITE Limited to discuss lifting of solid waste from SITE area and related matters. It was decided to create a new Whatsapp group in which complaints shall be posted by SAI, on which, action shall be taken by SITE LTD staff, followed by weekly update by SAI. SSWMB

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SN	MEETINGS	DETAILS & DECISIONS
		officials were stressed upon to start sweeping of roads as a confidence building measure. From SAI, Saleem Nagaria and staff member Tahseen Siddiqui attended the meeting, who has also been appointed as Focal Person from SAI.
52.	Meeting on Anti-Encroachment Drive	Deputy Commissioner, District Keamari, Junaid Iqbal, convened a meeting on 16 th January 2024 in his office to discuss anti-encroachment drive in SITE area. It was decided that DC will issue order for conducting the drive, SITE Ltd will lead the drive and DC will engage LEAs for security. Soft encroachments outside NADRA office and Rasheedabad will be removed on priority. From SAI, Muhammad Kamran Arbi and Muhammad Farhan Ashrafi attended the meeting.
53.	Meeting with Turkish Consul General	KCCI invited Turkish Consul General Mr.Cemal Sangu for meeting on 17 th January 2024. Matter related to increasing coordination & communication between the two organization as well as promotion of bilateral trade relations came under discussion. Khalid Riaz represented SAI in this meeting.
54.	Meeting of Reconciliation Committee of SITE LTD	A meeting of Reconciliation Committee of SITE Limited as held on 17 th January 2024 at SITE Association of Industry, at which, concerned members of the Association having issues related to dues, were also invited. The meeting remained very fruitful and members issues were discussed in detail and finally it was decided to send recommendations to MD for final approval. Committee members namely Muhammad Saleem Nagaria, Abdul Kadir Bilwani and Muhammad Hussain Moosani represented SAI in this meeting.
55.	Meeting of Steering Committee on Business & Human Rights	First introductory of provincial Steering Committee on Business & Human Resource was held at Sindh Assembly building on 18 th January 2024. Muhammad Kamran Arbi attended the meeting and raised the point that only FPCCI, EFP and SITE Association of Industry have been taken on board whereas all town & industrial associations of Karachi should be invited in the meeting. The point raised by President was well taken by the host.
56.	Meeting with sub-soil suppliers	On 18 th Jan 2024, a meeting of sub-soil suppliers was convened to discuss payment of KCR crossing charges as per revised schedule of Pakistan Railways. It was general consensus that the revised charges are very high and the Association must stand with sub-soil suppliers to cut down charges to the maximum possible extent. Saleem Parekh and Muhammad Kamran Arbi attended this meeting from SITE Association of Industry.
57.	Reception by Netherlands Consulate	On the occasion of the celebration of 75 years relationship between the Kingdom of the Netherlands and the Islamic Republic of Pakistan, a Reception was organized by the Hon. Consul General on 18 th January 2024, which was attended by Muhammad Hanif Tawakkal.

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SN	MEETINGS	DETAILS & DECISIONS
58.	Meeting with DS Railways	On 19 January 2024, another meeting was held with Divisional Superintendent Railways in his office, on the matter of KCR crossing charges as per revised schedule of charges, attended by Saleem Parekh and Muhammad Kamran Arbi.
59.	Meeting on anti-encroachment drive in SITE area	Following meeting held at DC Meeting earlier, another meeting on the matter of removal of encroachments from SITE area was held on 19 th January 2024 at SITE Limited office which was attended by Abdul Hadi on behalf of SITE Association of Industry.
60.	Launching Meeting of Pakistan Business Task Force	EFP organized the launching meeting of Pakistan Business Task Force on the UN Sustainable Development Cooperation Framework (UNSDCF) on 24 th January 2024 at local hotel. The purpose of the task force is to establish linkages with the UN agencies and present the contributions of the private sector towards achieving sustainable development goals and meeting the UN 2030 agenda. Muhammad Riaz Dhedhi represented SAI in this meeting.
61.	Launching Ceremony of E-Services of SITE Limited	Launching Ceremony Of E-Services Sindh, E-Registration, E-Mutation, e-Pay Sindh and Digitalization of the records of SITE and SSIC was held on 24 th January 2024 at local hotel, performed by Chief Minister Sindh Justice (retd) Maqbool Baqar. Executive Committee and senior members were invited to attend this program from SITE Association of Industry, many of them were present on the occasion. SAI President Muhammad Kamran Arbi addressed the gathering as special guest.
62.	Meeting at HQ-PR on law & order	A meeting was held on 26 th January 2024 at HQ-Pakistan Rangers Sindh to update representatives of industrial associations on the activities & efforts of Pakistan Rangers to maintain law & order in the metropolis. Muhammad Farhan Ashrafi represented SAI in this important meeting.
63.	Tripartite Labour Standing Committee meeting	The meeting of 'Tripartite Labour Standing Committee' was held under the Chairmanship of Secretary Labour & HR, Sindh, on 29 th January 2024 at Sindh Secretariat. From SAI, Muhammad Farhan Ashrafi and Khalid Riaz attended the meeting.
64.	Public-Private Dialogue for Sindh Industrial Policy	The Industries & Commerce Department, Govt. of Sindh, organized a public-private dialogue for Sindh Industrial Policy on 29 th January 2024 at local hotel. The draft of the policy has been prepared by renowned economist Dr.Qaiser Bengali. On behalf of SAI, Muhammad Kamran Arbi attended the session.
65.	Meeting on reforms under PRMI (CLICK)	On 30 th January 2024, another meeting was held in the investment department regarding impact assessment on the reforms suggested by private sector and implemented in Sindh province

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SN	MEETINGS	DETAILS & DECISIONS
		under PRMI. Muhammad Farhan Ashrafi represented SAI in this meeting.
66.	Meeting of Works Committee of SITE Ltd.	<p>A meeting of Works Committee of SITE Limited was held on 31st January 2024 in the office of Chairman Works Committee. The meeting was convened to discuss SOP for 'Pakka' road cutting. After discussion, SOP for 'Pakka' Road Cutting was finalized and it was decided to implement the SOP so finalized in letter & spirit.</p> <p><i>From SAI, President Muhammad Kamran Arbi and Members of Works Committee namely Saleem Parekh, Saleem Nagaria and Abdul Hadi attended the meeting.</i></p>
67.	Meeting on Axle Load Regime	<p>A follow up meeting on Axle Load Regime was held on 1st February 2024 under the Chairmanship of Secretary Industries Sindh. Matters related to strict compliance of Axle Load Control Regime, ensure laden weight aligns with vehicle Registration Book, compliance of Section-39 of NHSO-2000 by vehicle manufacturers and coordination with Highway and Motorway Police came under detailed discussion in the meeting.</p> <p><i>From SAI, Jawed Bilwani, Muhammad Kamran Arbi and Muhammad Hussain Moosani attended the meeting.</i></p>
68.	Meeting of BOD of SITE Limited	<p>429th Meeting of Board of Directors of SITE Limited was held on 2nd February 2024. This was the first meeting after the election of Tenant Directors of SITE Limited held on 15th January 2024. Newly elected Tenant Directors and President SAI attended the BOD meeting.</p>
69.	Meeting with World Bank officials	<p>Officials from the World Bank visited the Association on 7th Feb 2024 to discuss matters related to KWSC. The team is working on reforms in KWSC and the purpose of their visit was to get feedback from stakeholders. From SAI, Saleem Parekh and office bearers attended this meeting.</p>
70.	Meeting with Asian Development Bank officials	<p>A team from Asian Development Bank visited SAI on 13th Feb 2024 for discussion on recycled water related matters. The meeting was coordinated by their local representatives M/s.Bridge Factor.</p> <p>Matters related to current water requirements in quantity with seasonal or calendar variation, source of the water, in particular the % from (i) KWSB pipeline, (ii) Other Sources, (iii) tankers and (iv) any boreholes within the factory compound, methods to lower TDS and related matters came under detailed discussion in the meeting, attended by Saleem Parekh and Muhammad Kamran Arbi on behalf of SITE Association of Industry.</p>

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71.	Meeting on Anti-Encroachment Drive	On 19 th Feb 2024, a meeting was convened by the 63-Wing, Sachal Rangers, to discuss start of another Anti-Encroachment Drive in SITE area. After detailed discussion, it was decided to launch Anti-Encroachment Drive in SITE area from Monday next. The meeting was attended by Abdul Hadi along with staff member Tahseen Siddiqui.
72.	Meeting of Reconciliation Committee of SITE LTD	Another (3 rd) meeting of Reconciliation Committee of SITE Limited was held on 19 th Feb 2024 in the office of the Association to follow up the matters discussed in the 2 nd meeting of the Committee. The members were informed of the progress made so far on which, the Committee expressed satisfaction. From SAI, Saleem Nagaria, Abdul Kadir Biliwani and Muhammad Hussain Moosani attended the meeting.
73.	Meeting of Redressal Committee of SITE Limited	A meeting of Redressal Committee for verification of record uploaded on Industrial Estate Management System (IEMS) was held on 23 rd February 2024 in the office of the Association. The meeting was attended by members of the Redressal Committee from SAI and SITE Limited. Complaints received from member industries related to record uploaded on IEMS, mostly related to 'Record not found' came under detailed discussion. After discussion, it was decided to prepare a comprehensive Checklist of document which should be furnished by industries for the correction / upload of record on the IEMS.
74.	Meeting RSG Head	<p>In order to chalk out strategy to improve performance of RSG in SITE area, Col. Obaid, Head of Rangers Security Guards (RSG), visited SAI on 29th February 2024 and had meeting with President Muhammad Kamran Arbi and Chairman of Law & Order Committee Abdul Hadi. High officials from RSG were also present in the meeting.</p> <p>The agreements signed by RSG in the past were reviewed. The issues and challenges facing the RSG were discussed which included, in particular, pay per guard, non-availability of local military men to join RSG for posting in Karachi, perks offered by other security companies to ex-army men etc. Abdul Hadi complained about declining performance of RSG. It was decided to provide accommodation to RSG at SAI premises to save their daily commuting time & money, together with Lunch from adjacent 63-Wing Rangers. Col. Obaid suggested to provide 8-10 Walkie Talkies to Guards deployed at SITE area using the dedicated bandwidth of RSG, assigned by PTA.</p>
75.	Workshop on Citizen Budget 2024-25	The Economic Reforms Unit, Finance Department, Govt. of Sindh, invited representatives from SITE Association of Industry to a Workshop on the upcoming Citizens Budget 2024-25, held at Commissioner Karachi's office on 5 th March 2024. SVP Muhammad

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		Hanif Tawakkal along with Former President Riaz Uddin attended the workshop.
76.	Meeting of Redressal Committee of SITE Limited	Another meeting of Redressal Committee of SITE Limited was held on 6 th March 2024 in the office of SITE Limited which was attended by Members of the Redressal Committee from SAI namely Saleem Nagaria, Abdul Kadir Bilwani and Muhammad Hussain Moosani. The meeting reviewed the progress of decisions taken in the earlier meeting held at SAI office.
77.	Meeting with KCCI President	The office bearers of the Association called on President KCCI Mr.Iftikhar Ahmed Shaikh on 7 th March 2024 to meet and greet. On this occasion, they briefly discussed matters of mutual interest and industry related issues.
78.	Press Conference at Korangi Association	An emergent Press Conference was held on 11 th March 2024 at Korangi Association of Trade & Industry (KATI) to address the alarming rise in forgery and fraud tactics targeting the business community. Leaders from FPCCI, KCCI, Seven Town Associations of Karachi, and other representative bodies were invited to discuss strategies against these nefarious acts that threaten businesses and livelihoods. From SAI, Saleem Parekh (Chief Coordinator), Jawed Bilwani (Former President), Muhammad Kamran Arbi (President) and Abdul Hadi (Chairman, Law & Order Committee) attended the Press Conference.
79.	OGRA Public Hearing in the matter of SSGC	<p>OGRA organized a Public Hearing in the matter of SSGC's petition for determination of its Estimated Revenue Requirement / Prescribed Prices for FY 2024-25 at the SSGC Head office on 18th March 2024. The information was circulated among all members inviting them to attend.</p> <p>At the hearing, intervenors were invited to furnish their comments in front of OGRA members and SSGC management. SAI Patron-in-Chief Zubair Motiwala spoke at length at the hearing before OGRA officials and highlighted the matter of exorbitant gas tariff for general industries and captive power who have been further burdened with blended gas tariff. He rejected the plea of SSGC for any increase in the prescribed gas prices.</p>
80.	Meeting with SSWMB on solid waste lifting	A meeting was held on 18 th March 2024 in the office of SSWMB, attended by MD SITE Limited Ghazanfar Ali Qadri, President Muhammad Kamran Arbi and former SVP Saleem Nagaria along with others officials from SITE Limited and SSWMB. Matters related to cleaning operations, payments from industries and implementation of MoA came under discussion. Members were informed that bills of SSWMB will be available on portal very soon. SITE Limited was requested to issue notices to those industries not paying SSWMB bill. President SAI assured full cooperation from

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		the Association in achieving targets as mentioned in the MoA signed.
81.	Meeting of HR Committee of SITE Limited	A meeting of HR Committee of SITE Limited was held on 19 th March 2024 at SITE Limited, attended by Members of the HR Committee namely Jawed Bilwani and Muhammad Kamran Arbi.
82.	430th Meeting of BOD of SITE Limited	<p>The 430th meeting of Board of Directors of SITE Limited was held on 20th March 2024 at SITE Limited, attended by Tenant Directors. Various matters came under detailed discussion in the BOD meeting which in particular included:</p> <ul style="list-style-type: none"> - Review of digitalization of land records progress - Review of development works progress - Progress Review of Karachi Phase-III - Constitution of Works, Development & Finance Committee - Establishment of new industrial estates at various Districts - Payment of provisional challans issued by KWSC - Removal of encroachments etc.
83.	World Water Day program	To mark World Water Day, Govt. of Sindh in collaboration with KWSSIP organized Karachi Water Summit at local hotel on 22 nd March 2024. Chief Minister Sindh Syed Murad Ali Shah was the Chief Guest of the program. President Muhammad Kamran Arbi represented SAI at this forum.
84.	Meeting of Works Committee of SITE Limited	A meeting of Works Committee of SITE Limited was held on 25 th March 2024 in the office of Chairman Works Committee. Saleem Parekh chaired the meeting. Members from SAI namely Abdul Hadi and Saleem Nagaria were also present. The meeting reviewed progress, status and other related issues of ongoing Development Works at SITE area.
85.	Meeting with Legal Advisor of FPCCI	<p>Legal Advisor of FPCCI Adnan Bashir along with his brother Hamid Bashir visited SAI on 28th March 2024 to introduce his firm and services being offered to industries. Muhammad Kamran Arbi (President), Muhammad Hanif Tawakkal (SVP), Riaz Uddin (Former President), Abdul Kadir Bilwani (Former SVP) and Khalid Riaz (Chairman, Labour Committee) were present in the meeting.</p> <p>The firm offers legal services in four core areas viz. Income Tax, SESSI & EOBI, Taxation and criminal cases. The matter of various labour audits, particularly SESSI audit was discussed with them. They also offered Retainer Services to the Association.</p>
86.	Meeting of Sindh Industrial Liaison Committee	A meeting of Sindh Industrial Liaison Committee (SILC) was held on 17 th April 2024 at Governor House, chaired by Governor Sindh Mr. Muhammad Kamran Khan Tessori. Various matters related to industrial promotion / revival of industries of Karachi were discussed in the meeting. From SAI, Saleem Parekh (Chief

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		Coordinator), Muhammad Kamran Arbi (President) and Muhammad Farhan Ashrafi (VP) attended the meeting.
87.	Introductory Meeting with AC SITE	An introductory / coordination meeting with new AC Ms.Nida Saman, was held on 18 th April 2024 in the office of DC Keamari, Karachi, attended by President Muhammad Kamran Arbi.
88.	Meeting with Federal Minister for Maritime Affairs	The KCCI invited Federal Minister for Maritime Affairs Mr. Qaiser Ahmed Shaikh for meeting with business community of Karachi at local hotel on 22 nd April 2024. From SAI, M/s. Saleem Parekh, Muhammad Kamran Arbi, Riaz Uddin, Abdul Rasheed and Abdul Kadir Bilwani attended the meeting.
89.	Meeting with Iranian President	On the occasion of gracious visit of honourable Iranian President to Pakistan, businessmen were invited for an exclusive meeting with him at the Chief Minister House on 23 rd April 2024. M/s. Saleem Parekh, Muhammad Kamran Arbi and Riaz Uddin represented SAI in this meeting.
90.	Meeting with NUST team from Islamabad	Guests from NUST Islamabad visited SAI on 24 th April 2024 and had meeting with office bearers & Executive Committee on the matters related to NUST Icon Centre, set up in the premises of the Association. M/s.Muhammad Kamran Arbi, Muhammad Hanif Tawakkal, Muhammad Farhan Ashrafi, Abdul Rasheed, Saleem Nagaria, Rizwan Lakhany, Murtaza Ajaz Saya, Anis Younus, Khalid Riaz, and others were present in the meeting.
91.	Meeting of Works Committee of SITE Limited	A meeting of Works Committee of SITE Limited was held on 27 th April 2024 in the office of Chairman Works Committee Saleem Parekh. Members from SAI namely Abdul Hadi and Saleem Nagaria and representatives of SITE Limited were present. The meeting reviewed progress, status and other related issues of ongoing Development Works at SITE area. President Muhammad Kamran Arbi was also attended as special invitee.
92.	Meeting on Environmental Issues	Environmental Protection Agency, Sindh (SEPA) convened an important meeting on 30 th April 2024 at KATI office wherein Presidents of all town associations were invited. The agenda of the meeting was to deliberate on effective implementation of environmental laws and work out a way forward for addressing environmental issues related to industrial units of Karachi. M/s.Saleem Nagaria and Muhammad Riaz Dhedhi represented SAI in this meeting.
93.	Meeting of Reconciliation Committee of SITE LTD	The 4 th meeting of the Reconciliation Committee of SITE Limited was held on 3 rd May 2024 in the office of the Association to follow up the matters discussed in the earlier meetings of the Committee. From SAI, Saleem Nagaria, Abdul Kadir Biliwani and Muhammad Hussain Moosani attended the meeting.

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94.	Meeting with officials from K-Electric	Officials from K-Electric visited SAI on 7 th May 2024 for discussion on long pending cases of new connection / load enhancement as well as to give demo of new connection online portal. Pending cases of Industries were discussed at length. KE officials stated that total 51 cases are pending out of which, 36 are pending at customer-end. It was decided that KE will share list of 51 cases to be pursued by SAI to expedite them.
95.	Meeting of HR Committee of SITE Limited	A meeting of HR Committee of SITE Limited was held on 15 th May 2024 at SITE Limited, attended by Members of the HR Committee namely Jawed Bilwani and Muhammad Kamran Arbi.
96.	EOBI Helpdesk	EOBI Helpdesk was organized on 16 th May 2024 at SITE Association of Industry which was attended by high official from EOBI. The Helpdesk proved very beneficial as many member industries visited for the resolution of their issues. Khalid Riaz Chairman of Labour sub-committee attended the Helpdesk to coordinate.
97.	LONGI Renewable Energy Forum	President Muhammad Kamran Arbi & SVP Muhammad Hanif Tawakkal attended LONGI Renewable Energy Forum as Guest of Honour on 20 th May 2024 at local hotel. The theme of the form was 'Empowering Pakistan's energy future with solar and hydrogen.'
98.	Reception by Bangladesh Deputy High Commission	To celebrate the 53 rd independence and national day of the People's Republic of Bangladesh, a Reception was hosted on 21 st May 2024 at local Hotel. From SAI, Muhammad Farhan Ashrafi, Abdul Rasheed and Khalid Riaz attended the reception.
99.	Meeting of the Advisory Committee (South) of the FTO	A meeting of the Advisory Committee (South) of the Federal Tax Ombudsman (FTO) was held on 24 th May 2024 at FTO Regional office, Karachi. The Agenda of the meeting was to discuss budget proposals for 2024-25. From SAI, VP Muhammad Farhan Ashrafi, Riaz Uddin and Anwer Aziz attended the meeting online and briefed the Committee on the SAI Budget Proposals 2024-25 already sent to the federal government high officials.
100.	Meeting of Works Committee of SITE Limited	Another Meeting of Works Committee of SITE Limited was held on 25 th May 2024 in the office of Chairman Works Committee Saleem Parekh. Members from SAI namely Abdul Hadi and Saleem Nagaria and representatives of SITE Limited were present. The meeting reviewed progress, status and other related issues of ongoing Development Works at SITE area. President Muhammad Kamran Arbi was also attended as special invitee.
101.	Meeting with Mayor Karachi	SAI members namely Zubair Motiwala, Saleem Parekh, Jawed Bilwani and Muhammad Kamran Arbi had a meeting with Mayor Karachi Barrister Murtaza Wahab on 29 th May 2024 in his office. The matter of Trade License was discussed with the Mayor Karachi who has assured to resolve this issue. He has also committed to

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SN	MEETINGS	DETAILS & DECISIONS
		visit SAI sometime in the next week. TP-1 recycled water project of 35 MGD is in tendering process. SAI will get this recycled water for industry use. Additionally, stay on collection of KMC charges through KE bills has been vacated.
102.	Consultation workshop with the Tripartite Labour Standing Committee (TLSC)	Government of Sindh, Labour & HR Department, arranged a consultation workshop with the Tripartite Labour Standing Committee (TLSC) on draft Sindh Labour Code, on 29 th May 2024 at local hotel. The proposed Labour Code has been prepared consolidating about 22 labour laws with the support of ILO. It was two day event but concluded on the day-1. From SAI, Mr.Khalid Riaz along with Mr.Tahir Goreja attended this meeting.
103.	Meeting of Oversee Committee of SITE Limited	A meeting of Oversee Committee for PSDP Schemes in SITE area was held on 5 th June 2024 in the office of the Association which was attended by SAI representatives namely Mr.Saleem Parekh, Mr.Muhammad Kamran Arbi and Mr.Muhammad Hanif Tawakkal along with Managing Director SITE Limited Mr.Ghazanfar Ali Qadri.
104.	World Environment Day program by IEP	The Institution of Engineers Pakistan organized panel discussion on the occasion of World Environment Day on 5 th June 2024 in their office. This year the UN-World Environment Day theme was 'Land Restoration, Desertification and Drought Resilience'. Mr.Muhammad Kamran Arbi along with Mr.Muhammad Riaz Dhedhi attended this program on behalf of the Association.
105.	Press Conference at FBAATI	On 5 th June 2024, Federal B Area Association of Trade & Industry (FBAATI) arranged a Press Conference in their office, for condemnation on brutal murder of industrialists, students and residents of Karachi city due to prevailing lawlessness condition. Muhammad Kamran Arbi attended this important Press Conference.
106.	Meeting with DG Rangers Sindh	On 6 th June 2024, DG Rangers Sindh Major General Azhar Waqas invited Presidents of all town associations of Karachi for discussion on prevailing law & order situation of the city. From SAI, President Muhammad Kamran Arbi attended the meeting.
107.	Consultation by EFP on proposed draft Sindh Labour Code	Following consultation session organized by the Government of Sindh, the Employers Federation of Pakistan also organized a consultation session on proposed draft Sindh Labour Code on 8 th June 2024 at local hotel. The purpose of the meeting was to review the draft Labour Code, identify areas of concerns and form consensus recommendations for submission to labour department for incorporation the same into the draft code. From SAI, Muhammad Kamran Arbi, Abdul Kadir Bilwani and Tahir Goreja attended the session.
108.	Meeting with MD, SSGC	A meeting was held with the MD SSGC on 11-06-2024 at SSGC Head Office, Karachi, with regard to Security Deposit, extension of

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SN	MEETINGS	DETAILS & DECISIONS
		<p>date for bills payment and inclusion of Blend in current gas bills. The meeting was attended by Mr.Zubair Motiwala and Mr.Saleem Parekh from SITE Association of Industry.</p> <p>It has been decided that Requirement of Security Deposit (Bank Guarantee) would be now required for 45 days for those who agree to pay gas bill on fortnightly basis. This will make a requirement of 50%. They will go and get their bills corrected from the SSGC office and file an affidavit (Declarations) of agreeing on 15 days payment.</p> <p>Also, the Last date for payment of gas bills was extended till 24th June 2024. Moreover, RLNG induction charges at the ratio of 30:70 and 10:90 were discussed at length and it was decided to go further into calculations as to what quantum was added to supplies. We demanded full withdrawal of the same.</p>
109.	Budget Speech Listening Program at KCCI	KCCI made arrangements to listen to the Budget Speech of Federal Finance Minister Mr.Muhammad Aurangzeb, on 12 th June 2024. From SAI, Muhammad Hanif Tawakkal and Riaz Uddin attended the meeting.
110.	Meeting with officials from NED	Officials from NED University namely Dr. Atif Mustafa (Professor & Chairman) and Dr. Mubashir Saleem (Researcher) visited SAI on 25 th June 2024 to discuss wastewater treatment related matters and the possibility of indigenous waste treatment technology. Muhammad Kamran Arbi (President), Muhammad Hanif Tawakkal (SVP) and Muhammad Altaf Sheikhan (former EC Member) were present in the meeting.
111.	Coordination Meeting on nullah cleaning	<p>On the initiation of President SITE Association, a Coordination Meeting for nullah cleaning was held on 28th June 2024 at SAI office. The meeting was attended by representatives from DC Keamari office, SITE Limited and Sindh Solid Waste Management Board. From SAI, President Muhammad Kamran Arbi and Former SVP Saleem Nagaria were present.</p> <p>The matter of nullah cleaning and choked culverts came under detailed discussion in the meeting and finally, it was decided to start nullah cleaning immediately from the next day (29/6) for which, SSWMB representative confirmed provision of 2 excavators and 4 dumpers for the next 3-4 days. The representatives of SITE Limited will supervise and guide the working team. Mr.Saleem Nagaria mentioned that some 16-17 mainstream nullah of SITE area needs to be cleaned which may take more than a week time.</p>
112.	Meeting with Yasir Khokhar, EY, CETP	Yasir Khokhar of TP-1 treatment plant called on President Muhammad Kamran Arbi on 9 th July 2024 to discuss water recycling project related matters. He informed that 35 MGD Water Recycling Project at Haroonabad TP-1 location is pending

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SN	MEETINGS	DETAILS & DECISIONS
		KWSC approval. The project will be a game changer for SITE area industries as it will not only provide recycled water to industries but also make entire SITE area environment-compliant which is also the requirement of exporting industries.
113.	Meeting at KCCI on Industry Issues	<p>The KCCI arranged a consultative meeting with the Presidents of all Town Associations on 10th July 2024 to discuss important and urgent issues affecting industries, which in particular, included;</p> <ul style="list-style-type: none"> • SSGC charging an RLNG blend tariff (90:10 for industrial connections and 76:24 for captive connections). • KWSC has implemented a sub-soil water policy and oversees the overall water supply to industries. <p>The consultative meeting was attended by M/s.Zubair Motiwala, Jawed Bilwani, Saleem Parekh and Muhammad Kamran Arbi from SITE Association of Industry.</p>
114.	Capacity building workshop on Gender Equality and Workplace Harassment by EFP	The EFP organized a capacity building workshop for employers/professional managers on gender equality and workplace harassment on 11 th July 2024 at local hotel. With the support of ILO, the EFP has developed and launched the EFP Gender Equality Policy Guidelines. From SAI, M/s. Khalid Riaz, Muhammad Riaz Dhedhi and Tahir Goreja were present in the workshop.
115.	Meeting with DG Rangers Sindh on Water issues	A meeting was held on 15 th July 2024 in the office of the Director General, Pakistan Rangers Sindh, to discuss water related issues of SITE area. Patron-in-Chief Zubair Motiwala, Chief Coordinator Saleem Parekh, Former President Jawed Bilwani and President Muhammad Kamran Arbi were present in the meeting. The DG Rangers, inter alia, asked the MD KWSC to expedite delivery of two Suction & Jetting Machines to SITE Association of Industry as per his commitment.
116.	Meeting of Works Committee of SITE Limited	A meeting of Works Committee of SITE Limited was held on 26 th July 2024 in the office of SITE Association of Industry. Members from SAI namely Saleem Parekh, Muhammad Kamran Arbi, Abdul Hadi and Saleem Nagaria and representatives of SITE Limited were present in the meeting.
117.	Meeting with Federal Finance Minister at KCCI	Senator Muhammad Aurangzeb, Federal Minister For Finance & Revenue, Qaiser Ahmed Sheikh, Federal Minister For Maritime Affairs, Ali Pervaiz, Minister of State For Finance & Revenue And. Power and Malik Amjed Zubair Tiwana, Chairman FBR, visited KCCI on 30-July-2024 and had detailed meeting with representatives of business community on their issues related to federal government. From SITE Association Abdul Rasheed and Riaz Uddin were present in the meeting.

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SN	MEETINGS	DETAILS & DECISIONS
118.	Meeting of Coordination Committee (Stamp Duty)	A meeting of Coordination Committee was held on 31 st July 2024 in the office of Board of Revenue, Sindh. The agenda of the meeting was to discuss the matter of collection of Stamp Duty from Industries. Representatives from all town associations were invited. SVP KATI and SITE Association's Chief Security Officer Tahseen Ahmed attended the meeting.
119.	Luncheon Reception at BQATI	Bin Qasim Association of Trade & Industry invited Patron-in-Chiefs and Office Bearers of all town associations to a Luncheon Reception on 1 st August 2024 at BQATI Secretariat. Chief Coordinator Saleem Parekh, President Muhammad Kamran Arbi, SVP Muhammad Hanif Tawakkal and VP Muhammad Farhan Ashrafi attended the reception.
120.	Inauguration Ceremony of "My Karachi" exhibition by KCCI	The KCCI organized MY Karachi – <i>Oasis of Harmony</i> , exhibition from 2 nd to 4 th August 2024 at the Expo Centre, Karachi. The inauguration ceremony was attended by M/s. Muhammad Kamran Arbi, Muhammad Hanif Tawakkal, Abdul Rasheed and Riaz Uddin.
121.	Conference on Fostering Sustainable Partnerships by NED University	The NED University of Engineering & Technology (Directorate of Industrial Liaison) organized a Conference on Fostering Sustainable Partnerships on 3 rd August 2024 at local hotel. They invited President of the Association as Guest of Honour, and Guest Speaker which, Muhammad Kamran Arbi attended.
122.	Training on Canva & Digital Marketing	KCCI in collaboration with ITC, organized 3-day Training for Trainers on Canva & Digital Marketing from 5 th to 7 th August 2024. In view of its importance, IT Manager SAI Jahanzab was nominated to attend the training who attended the same and has submitted a brief report as well.
123.	Inauguration of FoodAg Pakistan 2024 exhibition	TDAP organized 2 nd International Food and Agriculture Exhibition at the Expo Center from 9 th to 11 th August 2024. The inauguration ceremony was held on 9 th August 2024 at which, Prime Minister of Pakistan Mian Muhammad Shahbaz Sharif was the Chief Guest. From SITE Association of Industry, VP Muhammad Farhan Ashrafi and Former President Riaz Uddin attended the ceremony.
124.	Meeting of Works Committee of SITE Limited	Another meeting of Works Committee of SITE Limited was held on 12 th August 2024 in the office of SITE LIMITED. Members from SAI namely Saleem Parekh, Muhammad Kamran Arbi, Abdul Hadi and Saleem Nagaria and representatives of SITE Limited were present in the meeting.
125.	NADRA e-Sahulat Re-Verification Helpdesk	APTPMA & SITE Association jointly arranged the Facilitation Desk of NADRA at SITE Association's office on 12 th & 13 th August 2024. Two Officers of NADRA along with their e-system attended the Helpdesk from 11:30 am to 05:00 pm. on both days. More than

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SN	MEETINGS	DETAILS & DECISIONS
		60 members of the Association visited the helpdesk for e-verification.
126.	Meeting with EOBI Regional Director	EOBI Regional Director Kanwal Wali, along with officer Muzammil, visited SITE Association of Industry on 22 nd August 2024 to discuss issues of members related to EOBI. Muhammad Kamran Arbi (President), Khalid Riaz (Chairman, Labour Committee) and Abdul Kadir Bilwani (former SVP) were present on this occasion.
127.	SESSI Helpdesk	The same day (22 nd August), SESSI Helpdesk was also organized which was attended by officials from SESSI East and SESSI West Directorates.
128.	Meeting on CETP	A meeting was held in the office of SITE Limited on 27 th August 2024 to discuss matters of CETP at Haroonabad, SITE, Karachi. This meeting was attended by President Muhammad Kamran Arbi at which, officials from KWSC, PPP-Unit and ADB were also invited.
129.	431ST Meeting of Board of Directors of SITE Limited	The 431 st meeting of Board of Directors of SITE Limited was held on 28 th August 2024 at SITE Limited, Head office, Karachi, attended by President Muhammad Kamran Arbi.
130.	PAK-INDUSTRIA Emerging Technologies Expo	President Muhammad Kamran Arbi along with Sindh Minister for Industries Jam Ikramullah Khan Dharejo and Managing Director, SITE Limited, Ghazanfar Ali Qadri, inaugurated the Pak-Industria Emerging Technologies Expo, at the Karachi Expo Centre on 2 nd September 2024.
131.	Meeting with Meezan Bank Officials	Officials from Meezan Bank namely Muhammad Asif (Branch Manager, SITE Branch) and Muhammad Kamran Abbas (Branch Manager, Textile Avenue Branch) visited SITE Association of Industry on 13 th September 2024 and had meeting with President Muhammad Kamran Arbi on change of SAI investment from MDIP-I (existing) to Meezan Sovereign Fund (proposed). The matter of opening a saving account of the Association in any of the two branches also came under discussion. President requested the two Branch Managers to share a comparison of tax & profit of the two funds, enabling the Association to decide the matter.
132.	4th meeting of Oversee Committee for PSDP Projects of SITE area	The 4 th meeting of the Oversee Committee to discuss PSDP Projects of SITE area was held on 18 th September 2024 in the office of SITE Limited. Members from SITE Association namely Saleem Parekh, Muhammad Kamran Arbi and Saleem Nagaria attended the meeting. The Oversee Committee unanimously decided to prepare the revised/modified PC-I of the project "Rehabilitation / construction of Roads in SITE Industrial Estate, Karachi" (PSDP No.236 of 2023-24) with rationalize scope within

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SN	MEETINGS	DETAILS & DECISIONS
		the cost limit of Rs.5.015 billion and divided in form of packages before submitted to relevant forum.
133.	Meeting on water supply from KWSC	An important meeting on water supply from KWSC was held on 24 th September 2024 in the office of SITE Limited. The meeting was convened by MD, SITE Limited. From SAI, Chief Coordinator Saleem Parekh and President Muhammad Kamran Arbi were present in the meeting. After detailed discussion, it was decided that KWSC will increase water supply to SITE industries for at least 2.0 MGD. Moreover, it will provide water for 6 hours on daily basis besides addressing pressure issue.
134.	Meeting to discuss provision of recycled water to industries	Another meeting was held in the office of SITE Limited on 24 th September 2024 to discuss 38-MGD desalination water project on PPP-mode. . From SAI, Chief Coordinator Saleem Parekh and President Muhammad Kamran Arbi were present in the meeting. Representative of Asian Development Bank Salman also attended the meeting. It has been decided that SITE LTD will conduct a comprehensive survey keeping the Association in loop, report of which, shall be presented to SITE Board.
135.	60th Annual General Meeting of SITE Association of Industry	The 60 th Annual General Meeting of SITE Association of Industry was held on 25 th September 2024 in the Conference Hall of the Association which was largely attended by the Members of the Association. Guests from the KCCI were specially invited in the meeting (<i>pictorial view included in this issue</i>).

BUDGET PROPOSALS

For the 4th consecutive year, SITE Association of Industry sent comprehensive Budget Proposals to the federal government. The text of press release issued in this respect is being re-produced below.



SITE, Pakistan's Industrial Powerhouse and the SITE Association of Industry (SAI) is the voice of Pakistan's largest & most diverse industrial base. The Industrial Sector contributes 20-22% to the GDP and bears over 50% of the national tax burden.

In its Budget proposals to the Prime Minister, Finance Minister, Governor SBP, Chairman FBR and others, President SAI Kamran Arbi warned the Government to avoid “killing the goose that lays the golden eggs!” “For increasing the Tax-to-GDP ratio, the Govt should bring the untaxed and undertaxed sectors of the economy into the tax net”. “Overburdening of the crucial Industrial sector runs counter to Pakistan's economic development goals”, says the SAI proposals.

SAI's eight key recommendations to Govt encompass four areas of policy making: fiscal, monetary, trade and energy policies. SAI demands,

1. Substantial reduction in direct and indirect taxation measures on industries
2. Reduction in corporate taxation, dividends and on salaried persons
3. Removal of unnecessary restrictions on import of industrial inputs
4. Implementation of a single cascaded rate of import tariffs on industrial inputs and removal of additional and regulatory duties
5. Provision of a predictable forex regime with 12-months forex cover for imports and exports
6. Revision of energy policies to reduce electricity and gas tariffs for industries
7. Progressive reduction of policy rates to stimulate industrial and economic growth
8. Lowering of lending rates for industrial projects and exports to a single digit

SAI emphasized that the Federal Budget should take a strategic direction and go beyond a tactical number crunching exercise.

The federal budget should:

- Exercise prudent debt management strictly under The Fiscal Responsibility and Debt Limitation Act, 2005
- Prioritize allocations for national exigencies, particularly for reindustrialization
- Enable prudent economic, social, and regulatory policymaking
- Ensure transparency, accountability, and responsible public spending
- Drive economic growth by stimulating investment and creation of jobs

“Proposed budgetary measures if introduced will foster industry-driven economic growth in Pakistan, IN-SHA-ALLAH” said the SAI Budget document.

