



**ANNUAL
REPORT
2022-23**

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S.I.T.E. ASSOCIATION OF INDUSTRY



Muhammad Zubair Motiwala
(Patron-in-Chief / former Chairman)



Saleem Parekh
(Chief Coordinator /
Member, Executive Committee)



Abdul Kadir Bilwani
(Senior Vice President)



Riaz Uddin
(President)



Muhammad Hussain Moosani
(Vice President)



THE EXECUTIVE COMMITTEE 2022-23



Abdul Kadir Bilwani



Riaz Uddin



Muhammad Hussain Moosani



Abdul Rasheed



Saleem Nagaria



Saud Mahmood



Naveed Wahid



Azeem Motiwala



Khalid Riaz



Riaz Dhedhi



Tarique Rehman



Rizwan Lakhany



SITE ASSOCIATION OF INDUSTRY

SITE Association of Industry represents the single largest industrial base in the country in terms of size/area, number of units, industrial output, revenue to the exchequer and export volumes.

SITE has come a long way since Quaid-e-Azam Muhammad Ali Jinnah inaugurated the first Industrial unit in the country and laid the stone of the first Industrial area in Pakistan: The Sind Industrial Trading Estate (S.I.T.E.) on 26th September 1947.

SITE's contribution to the national exchequer stands around 30% of the >50% that Karachi contributes in terms of overall Federal, Provincial taxes and levies. SITE area is also the single largest employer of industrial workers in the country, providing direct jobs to 550,000 families and indirectly providing livelihood to hundreds and thousands of beneficiaries.

The thrust of SAI's endeavour is to save the Industry from going into extinction, preserve jobs provided by the Industries and strengthen the role of Industrial sector for contributing towards the exchequer.

HISTORY OF SITE AREA

SITE area Karachi is the first, oldest & largest industrial zone of Pakistan. Father of the Nation, Quaid-e-Azam Muhammad Ali Jinnah himself laid the foundation stone of the first industrial undertaking after Independence in S.I.T.E. are Karachi on 16th September 1947.

ESTATE AREA AND INDUSTRIES

There are approx. 3500 to 4000 industrial units of varying sizes in the estate, spread over approx. 4,700 Acres. These include all kinds of textiles, ready-made garments, silk, engineering, automobiles, beverages, oil, soap, foodstuffs, chemicals, pharmaceuticals, steel, glass, paints, filament yarn etc.

JOBS / REVENUE

SITE area is the largest employer of industrial workers in the country with approx. 0.55 million jobs through direct employment and thousands of indirect beneficiaries. Karachi contributes 65% to the entire collection of National Treasury, out of which the share of SITE is nearly 30%. The Total Exports of exporting industries located in SITE area are 2.3 billion dollar per annum.



SOME OF THE LEADING INDUSTRIES IN SITE AREA (A-Z)

I.	Amreli Steels	Iron bars
II.	ATCO Laboratories	Pharmaceuticals
III.	Atlas Battery Limited	Battery
IV.	Barrett Hodgson Pakistan	Pharmaceuticals
V.	Buxly Paints Limited	Paints
VI.	Dalda Food Limited	Food (Cooking Oil/Ghee)
VII.	Dollar Industries Pvt Ltd.	Stationery (Dollar Pen/Ink)
VIII.	EPLA Laboratories	Pharmaceuticals
IX.	Exide Pakistan Limited	Battery
X.	Feroze 1888 Mills Limited	Textile
XI.	Glaxo Smith Kline Pakistan Ltd (GSK)	Pharmaceuticals
XII.	Habib Oil Mills	Food (Cooking Oil/Ghee)
XIII.	Liberty Mills Limited	Textile
XIV.	National Foods Limited	Food (spices)
XV.	Naurus Pvt Ltd.	Food (Naurus drink)
XVI.	Novartis Pharma	Pharmaceuticals
XVII.	Pakistan Beverage Limited	Food (PEPSI Cola)
XVIII.	Pakistan Cables Limited	Electrical items
XIX.	Union Fabrics Pvt Ltd.	Textile
XX.	United Towel Exporters	Textile
XXI.	ZAKA Sons	PVC Pipes (Pak Arab)



MAJOR ADVOCACY & EVENTS DURING THE YEAR

I. Construction of Roads

So far, total 27 Roads have been constructed and many others are under construction.

II. Law & Order & Security

SITE Self Security System has entered into the 10th year of successful operation which has resulted in decline of crime rate in SITE area as compared to other areas of the city.

III. Fire incidents

More than 40 fire incidents took place during the year on which, quick action were taken and fire tenders were sent within minutes which saved the effected industries from colossal losses.

IV. Gas supply to Industries

Efforts were made the whole year to ensure smooth supply of gas to industries. SSGC is facing gas shortage due to fast depletion of gas fields and a mix blend of Indigenous + RLNG has been worked out to contain the problem.

V. Issues related to Labour Dept.

Labour Helpdesk EOBI / SESSI remained active round the year and immediate action were taken on members' complaints.

VI. Construction of Industry House

A comprehensive proposal has been submitted to the Export Development Fund with an initial fund request for PKR 835 billion which is expected to be approved in the next EDF Board meeting.

VII. Proposals for Federal Budget 2023-34

SAI's Proposal for the Federal Budget 2023-24 covered the following areas:

- a) Preserving and promoting the Industrial sector which unfortunately is in a dire state so as to let it revive its contribution towards import substitution; export promotion; job creation and higher contribution in Government's revenue generation drive, however, only as a result of



substantial increase in Industrial output and certainly by not regressively taxing the already and highly taxed Industrial sector.

- b) Removing the undue and unnecessary curbs on the inputs of Industrial sector in the wake of on-going economic crisis.
- c) Bringing the cost of doing business in Pakistan at par with its peers.
- d) Efficiency measures aimed at improving the competitiveness of Pakistani Industries thereby bringing it at par with Regional and International competitors.

VIII. Diplomatic visits

Despite unfavorable business atmosphere, a 21-Member businessmen delegation from Iran visited SITE Association of Industry and selected factories in SITE area. Consul General of Iran Mr. Hassan Nourian and Commercial Consul Mr. Hussain Amini also graced the occasion.

IX. DGTO License Renewal

The DGTO License of SITE Association of Industry, which was pending since two years, has been renewed for a period of 5 years, valid till 20th June 2026.

X. Industry-Academia Interaction

During the year, interactions and meetings were held with Mehran University of Engineering & Technology (MUET), National University of Science & Technology (NUST) and Institute of Business Administration (IBA). NUST is going to set up an ICON CENTRE in the premises of the Association.

XI. Untoward incident in SITE factory

During Ramzan Ration Distribution drive in a SITE area factory, an stampede inadvertently occurred which unfortunately resulted in loss of several desperate lives. The factory owner who distributed the zakat in good faith, unfortunately landed into detention, however was released before Eid-ul-Fitr with the blessings of Almighty ALLAH and with the efforts of the SITE Association of Industry.



DETAILED ACTIVITIES & EVENTS DURING THE YEAR

CONSTRUCTION OF ROADS

Rehabilitation / reconstruction of 27 Roads has been successfully completed.



Rehabilitation / reconstruction of several roads has been initiated and are under construction.



MEETING WITH MANAGING DIRECTOR , SITE LTD,

Meeting was held with MD, SITE Limited, Munawar Ali Mahesar on 12th Oct 2022 at which, matters related to sub-letting charges, pending NOCs, holding of BOD meeting, illegal commercial activities, encroachments, lifting of solid waste, cleaning of nullah and installation of street lights came under discussion. MD also gave a luncheon reception to Senior leadership and Office Bearers.



11TH MEETING OF TRIPARTITE LABOUR STANDING COMMITTEE

The 11th meeting of the Tripartite Labour Standing Committee (TLSC) was held on 13th October 2022 at SESSI Head office. President Riaz Uddin along with SVP Abdul Kadir



Bilwani attended. Several outstanding issues were discussed, notably the transfer of EOBI from Federal to Provincial Government.

VISIT OF SECTOR COMMANDER RANGERS

Sector Commander, Sachal Rangers, Brig. Altaf Ahmed, visited SITE Association of Industry on 20th Oct 2022 and had detailed discussion with members of the Association on law & order related issues of the area.



VISIT OF IRANIAN BUSINESSMEN DELEGATION



Iranian Consul General, Commercial Consul, and Businessmen delegation visited SITE Association of Industry on 28th Oct 2022 and had discussion on promotion of bilateral trade which was extensively covered by the Press. Delegation also visited a leading Textile Factory.



VISIT OF MANAGING DIRECTOR KARACHI WATER & SEWERAGE BOARD

Managing Director / CEO of Karachi Water & Sewerage Board (KWSB) Syed Salahuddin Ahmed, visited SITE Association of Industry, on 8th November 2022 and had meeting with members of the Association. Detailed discussion were held with him on the water related issues of SITE area. A Focal Person Engr. Irfanullah Khan, has also been nominated to coordinate with SITE Association of Industry. M/s. Saleem Parekh, Jawed Bilwani, Younus Bashir, Riaz Uddin, Abdul Kadir Bilwani, Muhammad Hussain Moosani, Saleem Nagaria and others were present in the meeting.



LUNCH IN HONOUR OF NEWLY APPOINTED MANAGING DIRECTOR

Lunch was hosted in honour of newly appointed Managing Director of SITE Limited Tariq Anwar Khokhar on 10th Nov 2022, followed by meeting with him at which, members issues related to SITE Limited were discussed.



EFP WORKSHOP ON ILS AND OSH CONVENTIONS

EFP organized Employers' Workshop on International Labour Standards (ILS) and OSH Conventions at local hotel on 16th November 2022. It focused on 5 fundamental rules which included Freedom of Association (FOA), all forms of Forced Labour (FL), Child Labour (CL), Discrimination in respect of employment and occupation (D) and Safe & Healthy Working Environment for all labour (OSH). FL has been totally banned since 2022. If Pakistan will not adopt compliances it will lose GSP plus status in December 2023. 80pc



factories of Pakistan are compliant with international standards. EC Member Muhammad Riaz Dhedhi represented the Association at this forum.

WORKSHOP ON ILS AND ILS REPORTING OBLIGATIONS

A two-day Capacity Building Workshop on ILS, ILS Reporting obligations, ILO Supervisory was organized by Ministry of Overseas Pakistanis & Human Resources Development in collaboration with ILO on 17th & 18th November 2022. On the first day, Key points discussed in the meeting included minimum age of admission to employers and workers, all the labour laws after the 18th amendment transferred to provinces, use of children by terrorist and extremists groups, sale & trafficking of children etc.

The 2nd day, the session focused on Labour Inspection Convention. Briefing was given on laws & condition of work and protection of workers. Labour Inspector must be public official, qualified technical expert, both gender of forces. Number of labour inspectors depends on size of the firm. Power & Obligations of Labour Inspector, can enter freely at any time with / without prior notice. Measures to remedy defects, guidance to employers to improve and impose penalty in case of non-compliance. The workshop was attended by Khalid Riaz on the first day and Azeem Motiwala on the 2nd day.

425TH MEETING OF BOD OF SITE LIMITED

425th meeting of Board of Directors of SITE Limited was held in the office of SITE Limited on 18th November 2022. Tenant Directors namely Zubair Motiwala, Jawed Biwani, Haroon Farooki, Abdul Razzak Agar and President Riaz Uddin attended the BOD meeting. Saleem Parekh was specially invited by the SITE Limited to attend the BOD meeting.

OGRA HEARING IN THE MATTER OF SSGC E.R.R. FOR F.Y. 2022-23

OGRA organized public hearing in the matter of SSGC for review of its Estimated Revenue Requirements / Prescribed Prices for F.Y. 2022-23 on 21st November 2022. Zubair Motiwala was main intervener. Muhammad Arif Bilwani represented general public. Imran Maniar, MD, SSGC represented his organization. Chief Coordinator Saleem Parekh, President Riaz Uddin and Former President Jawed Bilwani also attended the hearing.



FOLLOW UP MEETINGS WITH MANAGING DIRECTOR, SITE LTD

A follow up meeting was held with MD, SITE Limited Tariq Anwar Khokhar on 24th November 2022 in his office. President Riaz Uddin took up the matters related to issuance of NOCs, sub-letting cases and complaints related to SITE Limited.

MEETING OF PROCUREMENT COCMITTEE AT SITE LIMITED

On 30th November 2022, a meeting for Consultant Section Committee of SITE Limited was held at the office of SITE Limited for the opening of the Technical Bids of Consultant for hiring Consultancy Services for Rehabilitation / Construction of Roads In SITE Industrial Estate (PSDP-565). Chief Coordinator Saleem Parekh and President Riaz Uddin attended the meeting.

VISIT OF SECRETARY INDUSTRIES, SINDH

A luncheon meeting was held with Secretary Industries Sindh Abdul Rasheed Solangi at SITE Association of Industry on 8th December 2022. MD, SITE Limited Tariq Anwar Khokhar accompanied by the Secretary Industries. The meeting was convened to follow up progress of road works in SITE area, particularly the leftover works on the two roads constructed by KDA. Officials from SITE Limited, KDA and MEGA Projects were also present. Chief Coordinator Saleem Parekh, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani, Former President Abdul Hadi and former SVP Saleem Nagaria attended the meeting.

MEETING WITH DIRECTOR GENERAL, PAKISTAN RANGERS, SINDH

DG Rangers Sindh called a meeting on 12th December 2022 with Presidents of town associations to discuss security related issues which was attended by President Riaz Uddin on behalf of SITE Association of Industry.



VISIT OF MEMBER NATIONAL ASSEMBLY

A meeting was held at SAI office with MNA Naz Balouch on 30th December 2022 to discuss matters regarding pollution & Climate change issues. This meeting was arranged by DC Keamari. Matters related to CETP, Water Line from Hub Dam, solid waste lifting, tree plantation etc., came under detailed discussion at the meeting. Ex-President Jawed Bilwani, Chief Coordinator Saleem Parekh, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Mossani, Abdul Hadi, Abdul Rasheed, Muhammad Riaz Dhedhi, Nazar Jatoi from SITE Limited and others attended the meeting. The meeting was given extensive coverage in the press and DC Keamari issued minutes of the meeting for follow up actions.



VISIT OF AMMER JAMAT-E-ISLAMI KARACHI

The New year commenced with a meeting with Hafiz Naeem-ur-Rehman held on 2nd January 2023 at SAI office. He visited to discuss issues of Karachi, particularly that of industries of SITE area. M/s.Zubair Motiwala, Jawed Bilwani, Saleem Parekh, Riaz Uddin, Abdul Kadir Bilwani, Muhammad Hussain Moosani, Abdul Rasheed, Saleem Nagaria, Muhammad Riaz Dhedhi, Tarique Rehman, Azeem Motiwala, Abdul Hadi, Muhammad Kamran Arbi and others were present in the meeting.



MEETING OF OVERSEE COMMITTEE OF SITE LIMITED

An OVERSEE COMMITTEE has been constituted to review the progress and related issues of PSDP scheme "Rehabilitation / Construction of Roads in Industrial Estate SITE Karachi". President SITE Association, Saleem Parekh and Saleem Nagaria have been taken as



Members of the Oversee Committee. All three representatives attended 1st meeting of the Committee held on 4th January 2023 in the office of SITE Limited.

MEETING WITH CHAIRMAN NEPRA AT KCCI

KCCI invited Chairman NEPRA Tauseef H. Farooqi, on 6th January 2023 for deliberations on matters related to K-Electric and the authority. President Riaz Uddin represented SAI in this meeting.

On 28th January 2023, Chairman NEPRA Tauseef H. Farooqi, again visited KCCI and met representatives of business community. President Riaz Uddin was specially invited by KCCI President to attend the meeting and highlight the issues of SITE area industries.

MEETING OF PROCUREMENT COMMITTEE OF SITE LIMITED

On 11th January 2023, meeting of procurement committee of SITE Limited was held to finalize the NIT & bidding documents for “Rehabilitation / Construction of Roads in SITE Industrial Estate, Karachi.” Unfortunately, we could not make it to attend but President Riaz Uddin was contacted via phone to discuss matters.

MEETING WITH SINDH SOLID WASTE MANAGEMENT BOARD (SSWMB)

SSWMB convened a meeting on 16th January 2023 in his office to discuss billing matter and resumption of operations in SITE Area. It was decided to issue bills along with letter from SITE Limited mentioning mandate of SSWMB to collect the conservancy charges directly from the industries of SITE area and also to conduct a joint survey of locations where garbage has piled up during the period the operations remained suspended. SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani along with Senior Member Saleem Nagaria attended the meeting.

CLEAN UP PLAN FOR SITE AREA: As a result of meeting held on 16/1/2023, a comprehensive clean up plan has been worked out for SITE area. A survey Committee has been officially notified comprising representatives of SSWMB, SAI and Contractor (no rep from SITE LTD). The Committee has surveyed various locations in SITE area and a signed survey report has also been prepared. The Committee has assessed that approx. 275 trips of 10/12 wheeler dumper are required. The quantum of construction waste/debris is approx. 9625 tons lying in various spots in SITE area.



INTRODUCTORY MEETING WITH NEW ILO COUNTRY DIRECTOR

Labour & HR Dept, Sindh, arranged an introductory meeting with newly appointed Country Director of ILO for Pakistan (Islamabad) on 17th January 2023, at which, Chairman of Labour sub-committee Khalid Riaz represented our Association.

SEMINAR ON BETTER WORK PROGRAM BY GOVT. OF SINDH

Labour & HR Dept, Sindh, in collaboration with ILO arranged a Seminar on Better Work Program at local hotel on 19th January 2023. Member of the Executive Committee Muhammad Riaz Dhedhi represented SAI at this seminar.

MEETING WITH GOVERNOR SBP AT KCCI

KCCI invited Governor SBP Jameel Ahmed on 18th January 2023 to meet representatives of business community to discuss prevailing forex crisis. President Riaz Uddin along with representative in KCCI EC Saud Mahmood attend the meeting on behalf of SAI.

MEETING WITH AIGP / CCPO KARACHI

On 24th January 2023, an emergent meeting was held in the office of AIGP Karachi Range Javed Alam Odho, to review law & order situation. Representatives of all town associations were invited. From SAI, President Riaz Uddin along with Chairman of Law & order sub-committee Abdul Hadi attended the meeting and invited the AIGP/CCPO to visit SAI.

MEETING TO REVIEW PROGRESS OF ROAD WORKS:

A meeting was held in the office of SAI on 24th January 2023 to review progress of road works in SITE area, at which, MD SITE Limited Tariq Anwer Khokhar was specially invited. Representatives from SITE Limited, KDA, Karachi Mega Projects and sub-soil contractors were present. Matter related to handing over of 20 roads (almost completed), shifting of sub-soil lines from Estate Avenue, performance of Security Dept of SITE Limited and payment of bill of street lights installed on Textile Avenue came under detailed discussion. From SAI, Saleem Parekh, Abdul Kadir Bilwani, Muhammad Hussain Moosani and Saleem Nagaria participated in the meeting.



MEETING WITH TURKISH TRADE DELEGATION:

A high level trade delegation from the Republic of Türkiye visited Karachi for B2B meeting. President Riaz Uddin was invited as Guest of Honour by the Turkish Consulate in Karachi at the inauguration ceremony held on 25th January 2023 at local hotel. On behalf of President, VP Muhammad Hussain Moosani represented the Association.

MEETING WITH RSG:

The same day (25th January 2023), a meeting was held with Lt.Col.(R) Kashif Rehman Babar of RSG to discuss revision of charges. President Riaz Uddin along with Chairman of Law & order sub-committee Abdul Hadi attended the meeting and repeated their stance as explained the letter dated 5/1/2023 already sent to them. It was made clear that under the prevailing economic circumstances, it would not be appropriate for the SAI to ask its members for any kind of raise in the contribution and therefore, the request from RSG to enhance monthly charges by 25% cannot be accommodated.

MEETING WITH SUB-SOIL CONTRACTORS:

As decided in the road works review meeting, an exclusive meeting was held on 26th January 2023 at SAI with representatives of sub-soil contractors to facilitate work of shifting of sub-soil lines on the main Estate Avenue road. It was noted with regret that only 4 representatives from the sub-soil contractors turned up to attend the meeting. Chief Coordinator Saleem Parekh remarked that no more time can be given and matter has to be decided the same day. Patron-in-Chief Zubair Motiwala specially attended the meeting. President Riaz Uddin, VP Muhammad Hussain Moosani, Ex-SVP Saleem Nagaria and representatives from SITE Limited were also present in the meeting.

MEETING OF PROCUREMENT COMMITTEE:

On 30th January 2023, President Riaz Uddin attended meeting of Procurement Committee of SITE Limited. The same day, a letter was delivered to them requesting that the names of the members of SITE Association of Industry may please be de-notified and the names be declared "void, ab-initio. Two more meetings of Procurement Committee were held on 13th & 21st Feb 2023 respectively at SITE Limited which were also attended by President Riaz Uddin.



MEETING WITH DIRECTOR GENERAL, PAKISTAN RANGERS, SINDH

On 3rd Feb 2023, DG Rangers Sindh Major General Azhar Waqas, invited executive members of the Association in his office to discuss law & order situation of SITE area. Chief Coordinator Saleem Parekh, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani and Chairman Law & Order sub-committee Abdul Hadi attended the meeting.

AWARENESS SESSION ON BETTER WORK PROGRAM:

WEBCOP organized an awareness session on Better Work Program and International Labour & Environmental Standards (ILES) Project on 3rd Feb 2023 at local hotel, which was attended by Muhammad Riaz Dhedhi and Azeem Motiwala.

VISIT OF DIRECTOR GENERAL, PAKISTAN RANGERS, SINDH

DG Rangers Sindh Major General Azhar Waqas, visited SITE Association of Industry on 6th Feb 2023. He was accompanied by high officials of his department. Issues of members related to law & order and security of the area came under detailed discussion and important decisions were taken in the meeting. Patron-in-Chief Zubair Motiwala, Chief Coordinator Saleem Parekh, Former Chairmen Younus Bashir and Haroon Farooki, MD SITE Limited Tariq Anwer Khokhar, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani, Chairman Law & Order sub-committee Abdul Hadi and members of the Executive Committee was present in the meeting.



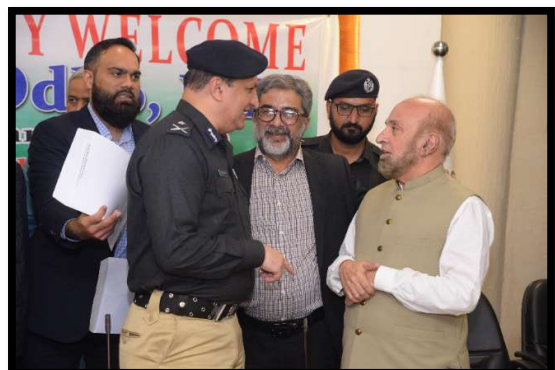


VISIT OF CITY POLICE CHIEF KARACHI:

AIG Police (Karachi Range) Javed Alam Odho, visited SITE Association of Industry on 7th Feb 2023. He was accompanied by high officials of his department. Issues of members related to law & order and security of the area came under detailed discussion and important decisions were taken in the meeting.



Patron-in-Chief Zubair Motiwala, Chief Coordinator Saleem Parekh, KCCI President Tariq Yousuf, Former Chairman Younus Bashir, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani, Chairman Law & Order sub-committee Abdul Hadi and members of the Executive Committee was present in the meeting.





BRIEFING ON RECOVERY OF GOODS & STOLEN VEHICLE:

92-Wing, Sachal Rangers, organized a briefing on the recovery of stolen vehicle on 11th Feb 2023 at 92-Wing office. Chief Coordinator Saleem Parekh, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani and Chairman Law & Order sub-committee Abdul Hadi attended the briefing.

MEETINGS WITH FOREST OFFICER:

To follow up the decision taken on the occasion of visit of MNA Naz Balouch, Divisional Forest Officer (Social Forest Karachi) Maqsood Memon, visited SITE Association on 21st Feb 2023 and had meeting with President Riaz Uddin and VP Muhammad Hussain Moosani to discuss tree plantation in SITE area. On 23rd Feb 2023, the DFO visited Faiz-Dollar Street to see the site for tree plantation along with VP Muhammad Hussain Moosani. He has finalized the most environmental-friendly trees and will share details with members within one week.



MEETING WITH COMMISSIONER KARACHI:

An important meeting was held at the Commissioner Karachi office on 24th Feb 2023 where important matters came under discussion. President Riaz Uddin attended the meeting.

MEETING WITH SECTOR COMMANDER, RANGERS:

An important meeting was held with Sector Commander Brig. Altaf Ahmed at SAI office on 27th Feb 2023 to discuss law & order situation of SITE area. President Riaz Uddin along with Chairman of Law & Order sub-committee Abdul Hadi attended the meeting.

MEETING WITH RANGERS, 33-WING:

On 1st March 2023, a meeting was held with Col. Jehangir of 33-Wing, Rangers (Lyari), to discuss law & order, security and prevention measures as the aftermath of firing incident on Muhammad Lakhany. Some of the areas of SITE fall under the limits of their wing. The meeting was attended by President Riaz Uddin along with Former President Abdul Hadi.

MEETING OF OVERSIGHT COMMITTEE:

On 3rd March 2023, a meeting of Oversight Committee for PSDP Scheme-565 was held at SITE Limited office which was attended by President Riaz Uddin along with Chief Coordinator Saleem Parekh and Member Saleem Nagaria.

MEETING WITH MINISTER LOCAL GOVT ON TRADE LICENSE AND FIRE STATION

A meeting was held with Sindh Minister for Local Govt. Syed Nasir Hussain Shah on 6th March 2023 in the office of the Minister. VP Muhammad Hussain Moosani represented the association in this meeting and highlighted the matter of Trade License and Fire Station staff. The Minister issued instructions to Secretary Industries to resolve both issues on priority basis. The Contacts of concerned officers were also provided to follow up the matters for resolution.



MEETING AT PCIC ON ORANGI NULLAH / SUB-SOIL LINES

On 14th March 2023, a meeting was held at PCIC Headquarters to discuss shifting / placement of sub-soil water lines along Orangi Nullah. The subject came under detailed discussion and the representatives of the Association namely Chief Coordinator Saleem Parekh, President Riaz Uddin and Former President Abdul Hadi, pleading the stand of the Association, strongly opposed disconnection of sub-soil water lines and water supply.



VISIT OF MANAGING DIRECTOR, SSGC:

On 15th March 2023, the Managing Director of SSGC Mr. Imran Maniar visited the Association along with high officials of his department and had detailed discussion with members of the Association on the issues related to gas supply and low pressure. Members of the Association participated in this meeting in large number.



MEETING WITH MANAGING DIRECTOR, SSGC

The next day (16th March 2023), a meeting was held with Managing Director of SSGC where representatives from all town associations were also invited. The meeting was called to discuss shortage of gas and to find a suitable solution to the problem. On behalf of SITE Association of Industry, Chief Coordinator Saleem Parekh and President Riaz Uddin attended the meeting.

MEETING WITH DSP TRAFFIC

DSP Traffic Javed Sikandar visited SAI office on 21st March 2023 and met President Riaz Uddin to discuss traffic congestions at Nazimabad and PEPSI factory corner in the wake of advent of the Holy Month of Ramdhan. DSP Traffic assured to take urgent necessary action to resolve the problems highlighted.



VISIT OF SINDH MINISTER FOR INDUSTRIES & COMMERCE

Sindh Minister for Industries & Commerce Mr. Jam Ikramullah Dharejo visited SAI on 22nd March 2023 and had detailed meeting with members of the Association on their issues. The issues taken up at this meeting included SITE limited functions, Calling exclusive Meeting to discuss operational matters of SITE LIMITED, Construction of Roads, Water supply to Industries, Hub Dam water line, Combined Effluent Treatment Plant (CETP), Solid waste lifting, Traffic congestion & encroachments, Construction of flyovers in SITE, Visit & Inspection by various agencies, Trade License, HUBCO recycled water project, Fire Station staff, Property Tax collection, Taking over K-Electric by the provincial govt., Non-supply of Gas, Boiler Inspection and Naming of Road after (Late) Siraj Kassam Teli. The Minister gave a patient hearing to all the issues and announced immediate action on some of them and assured his full cooperation in resolution of all the issues highlighted. Members of the Association participated in the meeting in large number.



MEETING WITH SSP TRAFFIC CENTRAL:

Following visit of DSP Traffic, the SSP Traffic Central Mr. Saghir Hussain visited SAI on 27th March 2023 along with his senior officials and met President Riaz Uddin and Former President Abdul Hadi to discuss traffic congestion at Nazimabad and PEPSI factory corner. The SSP issued directives to his staff to do Challans of Buses and Tri-wheelers parked on the main road and advised SITE Association to send letters to DC Central and DMC for the lifting of garbage from main road in Nazimabad.

MEETING TO DISCUSS SUB-SOIL RELATED ISSUES:

As per instructions of Chief Coordinator Saleem Parekh, a meeting was held on 28th March 2023 at SAI office to discuss sub-soil related matters which included crossing of lines at Post Office, repair of sub-soil lines at Siemens roundabout and Leak System.



MEETING WITH MANAGING DIRECTOR, SSGC:

Another meeting of all town associations was held at SSGC Head office on 29th March 2023 to discuss gas supply and demand plan for industry from March to October 2023. On behalf of SITE Association of Industry, Chief Coordinator Saleem Parekh and President Riaz Uddin attended the meeting.

MEETING WITH PETROLEUM MINISTER:

Minister of State (Petroleum Division) Mr. Musadiq Masood Malik, visited KCCI on 5th April 2023. President SAI Riaz Uddin was specially invited by the President KCCI to attend the meeting. At this meeting, matters related to gas supply to industries came under detailed discussion, but unfortunately, the deliberations could not bear fruits.

MEETING TO DISCUSS DISCONTINUATION OF REGIONALLY COMPETITIVE ELECTRICITY TARIFF (19.99 PER KWH):

SITE Association of Industry convened meeting of general members who effected due to discontinuation of RCET of Rs.19.99 per kWh tariff for export-oriented sectors on 10th April 2023. The meeting was largely attended by approx. 150 members. It was decided to issue a Press Statement stating that that this act of the government is detrimental for exporters as most of the SMEs effected are indirect exporters and are closely weaved into the entire supply chain of exporting industries. In such difficult times when the nation is in dire need of foreign exchange, this anti-competition move will further erode the competitiveness of the local exporting industries, resulting in further shrinkage of exports which stood at USD 32 billion in FY 2021-22 and are feared to go down to USD 27-28 billion in the current fiscal year.

MEETING OF GOVERNOR SINDH WITH SINDH INDUSTRIAL LIAISON COMMITTEE:

A meeting of SILC was held at Governor House on 18th April 2023 under the Chairmanship of Governor of Sindh Mr. Muhammad Kamran Tessori. After detailed discussion, the following two decisions were taken in the meeting.

- The matter of commensurate allocation for development of industrial areas of Karachi in export Development Fund shall be taken up during the meeting with Prime Minister. Members of SILC to carry out complete homework for appropriate presentation of the



case before Prime Minister. Mr. Zahid Saeed to obtain input from all members and finalise the draft presentation.

- The Governor directed President SITE Association to prepare a comprehensive representation covering all administrative and legal aspects with regard to the proposed reforms and enhanced role of SITE Association in the management of SITE LIMITED.

MEETING WITH MANAGING DIRECTOR, SSGC

On 28th April 2023, another meeting of all town associations was held at SSGC Head office to discuss and jointly finalize the Gas Supply and Demand Plan for the months of May & June 2023. On behalf of SITE Association of Industry, Chief Coordinator Saleem Parekh and President Riaz Uddin attended the meeting.

MEETING WITH REPRESENTATIVE OF PLANNING COMMISSION:

On 4th May 2023, Engr. Amir Zamir Ahmed Khan, Secretary, Planning Commission, Islamabad, along with other officials, visited the Association and discussed construction of roads in SITE area as per budget approved by the Prime Minister of Pakistan. Officials from SITE Limited were also present in the meeting. Chief Coordinator Saleem Parekh, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani, Ex-SVP Saleem Nagaria and EC Member Azim Motiwala attended the meeting on behalf of SITE Association of Industry.

FOLLOW UP MEETING WITH SECRETARY PLANNING COMMISSION:

On 9th May 2023, Chief Coordinator Saleem Parekh and President Riaz Uddin attended a follow up meeting in connection with roads project as announced by the Prime Minister of Pakistan. The meeting was held at the office of Secretary Industries Sindh.

MEETING ON TRADE LICENSE MATTER:

On 10th May 2023, Pir Shaukat Ali, focal person nominated by Sindh Minister for Local Govt. Syed Nasir Hussain Shah, visited SAI to discuss the matter of Trade License. He was accompanied by officials of his department. President Riaz Uddin and VP Muhammad Hussain Moosani represented SAI and give details of long pending issue of Trade License fee collection.



MEETING OF PROVINCIAL WORKING GROUP ON SMES:

A meeting of Provincial Working Group of SMEs was held on 16th May 2023 at Sindh Secretariat. VP Muhammad Hussain Moosani attended this meeting.

PRESENTATION BY PAK ALTAS ON PROPOSED LIFTING OF SOLID WASTE IN SITE AREA:

On 20th May 2023, representatives from M/s. PAK ALTAS group, were invited to give detailed presentation on solid waste lifting services being offered by them in the Hyderabad city. Syed Zia Uddin (Director), Faheem Awan (GM Operations) and others were present who gave detailed presentation on the solid waste lifting services in Hyderabad city and also answered queries raised by the participants. From SAI, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani, former SVP Saleem Nagaria and representatives from SITE Limited attended the presentation.

WORKSHOP ON MANAGEMENT OF CHEMICALS & HAZARDOUS WASTE BY GOVT. OF PAKISTAN

Ministry of Climate Change, Government of Pakistan, organized an awareness and training workshop on sound management of chemicals and hazardous waste on 22nd May 2023 at local hotel. The purpose of the workshop was to sensitize the general public, academia, media and other stakeholders on their role in sound management of chemicals and hazardous waste as part of project being undertaken by the Ministry in partnership with the United Nations Environment Program to strengthen national legislation and capacity building of stakeholders for the purpose. EC Member Muhammad Riaz Dhedhi represented the association at this forum.

MEETING ON TRADE LICENSE:

On 1st June 2023, a meeting was held with Naeem Ahmed to sort out the matter of issuance of Bailable Warrant to a Member (Alucan). President Riaz Uddin, SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani were present in the meeting. The matter was amicably resolved as the captioned Bailable Warrant was withdrawn by the department.

MEETINGS OF OVERSIGHT COMMITTEE OF SITE LIMITED:

Two meetings of Oversight Committee of 2000-acres of land (named as SITE-III) of SITE Limited were held on 2nd and 7th June 2023 respectively in the office of the Association



(instead of SITE Limited) where detailed presentation was given to the participants and the draft agreement of development and marketing was came under discussion.

MEETING WITH EXCISE & TAXATION OFFICERS:

Director Property Tax Ms.Shabana Pervez, along with high officials of her department, visited SAI on 13th June 2023 and met members of the Association to discuss collection of Property Tax from industries of SITE area. SVP Abdul Kadir Bilwani appreciated sending of Property Tax Challans to industries by post aimed at minimizing human contact and corruption and assured full cooperation on behalf of Members of the Association. VP Muhammad Hussain Moosani and EC Member Khalid Riaz were also present on this occasion.

12TH MEETING OF SINDH TRIPARTITE LABOUR STANDING COMMITTEE

Labour & HR Dept, Govt. of Sindh, convened 12th meeting of the Sindh Tripartite Labour Standing Committee (STLSC) on 21st June 2023 at local hotel. The Agenda of the meeting was 'Reports of ratified ILO convention and recommendation for the year 2023'. SVP Abdul Kadir Bilwani along with VP Muhammad Hussain Moosani participated in the meeting and advocated the views of industries with regard to ILO under the prevailing economic situation.

426TH MEETING OF BoD OF SITE LIMITED:

426th Meeting of the Board of Directors of SITE Limited was held on 26th June 2023 at SITE Limited office, attended by Tenant Directors namely Muhammad Zubair Motiwala, Abdul Razzak Agar, Riaz Uddin, Muhammad Jawed Bilwani and Saleem Parekh (as special invitee).



DINNER RECEPTION AT GOVERNOR HOUSE:

Governor of Sindh Mr. Muhammad Kamran Khan Tessori invited businessmen at a Dinner at the Governor House on 22nd May 2023 to show solidarity with Pakistan in the wake of the incidents that took place on 9th May 2023. VP Muhammad Hussain Moosani attended the Dinner on behalf of SITE Association of Industry.



THE DIGITAL BRIDGE – AN EVENT BY STATE BANK OF PAKISTAN

On 4th July 2023, the SBP organized an event titled “The Digital Bridge (advancing financial inclusion of Pakistan), to digitally empower women entrepreneurs and small businesses across Pakistan. President Riaz Uddin attended the program on behalf of SAI.



WORKSHOP ON OSH PROGRAM BY ILO

A two-day workshop to develop Sindh OSH program was held on 10-11 July at local hotel, organized by ILO Regional office Sindh. The workshop was attended by Khalid Riaz & Muhammad Riaz Dhedhi on the 1st day and VP Muhammad Hussain Moosani and Azim Motiwala on the 2nd day.

MEETING TO DISCUSS HIV SCREENING CAMPS

On 11th July 2023, a meeting was held at SAI with representative of Directorate General Health Services Sindh on conducting HIV screening camps in factories of SITE area. SVP Abdul Kadir Bilwani attended the meeting and it was agreed to send a circular to all members to show interest in conducting the said camps in their factories.

MEETINGS WITH GLOBAL COMPACT NETWORK PAKISTAN

A meeting was held with Syed Tanvir Ahmed (Advisor) of The Global Compact Network Pakistan (GCNP) on 13th July 2023 at SAI office. The agenda was to discuss illegal practices in maritime trade and to create a helpdesk for resolution of issues. Mr. Tanvir Ahmed invited SAI President to attend Roundtable Conference on the subject, scheduled to be held in the first week of August 2023. The Global Compact Network Pakistan (GCNP)'s Maritime Anti-corruption Roundtable Conference was held on 1st August 2023, which was addressed by President Riaz Uddin.

MEETING TO DISCUSS PROGRESS OF ROAD WORKS

On 18th July 2023, a meeting was held with Roads Contractors and all concerned representatives in the office of the Association to discuss traffic diversion for the construction of 2nd track of Estate Avenue (Road No.1).

LAUNCHING OF PAKISTAN TRADE FACILITATION PORTAL

On 25th July 2023, President Riaz Uddin attended Launching ceremony of Pakistan Trade Facilitation Portal, organized by TDAP at local hotel.



KCCI EXPORT TROPHY AWARDS CEREMONY

President Riaz Uddin attended KCCI Export Trophy Awards ceremony held on 26th July 2023 at local hotel, at which, Prime Minister of Pakistan Mian Muhammad Shahbaz Sharif was the Chief Guest.

MEETING ON ENGAGEMENT OF PRIVATE SECTOR IN BE-READY

On 2nd August 2023, a meeting was held in the office of Commissioner, Karachi Division, on the engagement of private sector in BE-READY Project. President Riaz Uddin represented the Association in this meeting.

MEETING OF EXPORT DEVELOPMENT FUND BOARD OF ADMINISTRATORS

The 83rd meeting of the Board of Administrators of EDF was held on 3rd August 2023 at Islamabad. Patron-in-Chief Zubair Motiwala, Chief Coordinator Saleem Parekh and President Riaz Uddin attended the meeting online via Zoom, where the proposal submitted by SITE Association of Industry for the construction of Export Facilitation House was briefly discussed.

CONSULTATION ON FREEDOM OF ASSOCIATION BY EFP

EFP organized a one-day consultation on Freedom of Association and Collective Bargaining on 10th August 2023 at local hotel, which was attended by EC Member Muhammad Riaz Dhedhi.

MEETING AT DC OFFICE FOR LIFTING OF SOLID WASTE

The Deputy Commissioner, District Keamari, convened a meeting in his office on 16th August 2023 to discuss lifting of garbage from industries zone and revamp the idea of green belt. President Riaz Uddin attended the meeting and presented the viewpoint of the association in the matter.

FAREWELL MEETING WITH SECTOR COMMANDER

To bid farewell to Sector Commander, Pakistan Rangers Sindh Brig. Altaf Ahmed and to welcome the new Sector Commander Brig. Muhammad Kabir Ahmed, a meeting was held on 17th August 2023 in the office of the Association, which was especially attended



by Patron-in-Chief Zubair Motiwala along with Chief Coordinator, office bearers and EC members and senior members.

MEETING ON ONE-WINDOW SOLUTION FOR REGISTRATION OF SMEs

Govt. of Sindh convened a meeting on 'making policy & implementation of one-window solution for the registration of SMEs in Sindh through portal' on 29th August 2023 at which, SVP Abdul Kadir Bilwani represented the Association.

MEETING ON LIFTING OF SOLID WASTE WITH SECRETARY INDUSTRIES SINDH

Secretary Industries Sindh convened a meeting in his office on 29th August 2023 regarding cleaning & lifting of solid waste from SITE area, Karachi. This meeting was attended by President Riaz Uddin along with VP Muhammad Hussain Moosani.

SECURITY MEETING WITH WING COMMANDER, RANGERS

On 30th August 2023, President Riaz Uddin along with Chairman Law & Order sub-committee Abdul Hadi attended security coordination meeting at 92-Wing, Sachal Rangers.

MEETING AT KCCI TO PROTEST HIGH ELECTRICITY PRICES

KCCI held a meeting on 31st August 2023 against unaffordable electricity bills and the strike call given by different organizations. President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani and some of the EC Members attended the meeting on behalf of the Association.

MEETING WITH SSWMB REPRESENTATIVE ON LIFTING OF SOLID WASTE

Assistant Director SSWMB Ghulam Mustafa Shaikh, called on President Riaz Uddin on 13th September 2023 to discuss lifting of solid waste from SITE area and collection of dues from industries.



MEETING WITH SECTOR COMMANDER

Sector Commander, Pakistan Rangers Sindh, Brig. Muhammad Kabir Ahmed, visited SITE Association of Industry on 16th September 2023 and had detailed discussion with general members of the Association on law & order related issues.



MEETING WITH DIRECTOR GENERAL, PAKISTAN RANGERS SINDH

On 19th September 2023, President Riaz Uddin attended important meeting with Director General, Pakistan Rangers Sindh, in his office.



PRESIDENT / SVP / VP's PARTICIPATION IN MEETINGS

MEETINGS OF FEDERAL REVIEW BOARD/SUPREME COURT OF PAKISTAN

President Mr. Riaz Uddin attended hearing of the Federal Review Board, under Justice Yahya Afridi, on 14th October 2022, at Supreme Court, Karachi Registry, to review the issues of foreigner prisoners languishing in jails. Subsequently a working group meeting was held at the office of Secretary of Industries. Another meeting was held on 21st Nov 2022.

2nd meeting of Federal Review Board (FRB) was held on 15th December 2022 under the chairmanship of Secretary Industries & Commerce, at Tughlaq House, to follow up the issues of foreigner prisoners languishing in jails. SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani represented SAI in this meeting.

AWARENESS SESSION ON ISLAMIC EXPORT REFINANCE BY SPB

SBP held Islamic Export Refinance awareness session at KCCI. Attended by Office Bearers, EC Members and general members of the Association. Similar seminar is being considered at SITE Association of Industry for interested members.

SEMINAR ON PPP AT EXPORT PROCESSING ZONES BY EPZA

EPZA organized a seminar on Private / Public Private Partnership (PPP) at Export Processing Zones. SVP Mr. Abdul Kadir Bilwani represented the Association.

RECEPTION AT TURKISH CONSULATE

President Mr. Riaz Uddin attended Turkish Consul General reception on the occasion of 99th Anniversary of the Republic of Turkiye.



ANNUAL DINNER OF PAKISTAN COATING ASSOCIATION

Pakistan Coating Association invited President of the Association as Guest of Honour on 16th November 2022 at local hotel on the occasion of annual dinner. VP Muhammad Hussain Moosani represented SAI President.

RECEPTION IN HONOUR OF MD, SITE LTD, TARIQ ANWER KHOKHAR

On 21st November 2022, the Secretary Industries & Commerce Department, Government of Sindh, Abdul Rasheed Solangi hosted Reception in honour of newly appointed Managing Director of SITE Limited Tariq Anwer Khokhar, and Board Members at local hotel. M/s. Zubair Motiwala, Saleem Parekh, Jawed Bilwani, Haroon Farooki, Abdul Razzak Agar, Riaz Uddin, and others were present on this occasion.



FIRE, SAFETY & SECURITY CONVENTION-2022 BY NFEH

National Forum for Environment & Health (NFEH) organized 12th Fire Safety & Security Convention-2022 at local hotel on 23rd November 2022. VP Muhammad Hussain Moosani attended and delivered comprehensive speech on fire safety matter as representative of SITE Association of Industry.

ZUBAIR MOTIWALA APPOINTED CEO, TDAP

Patron-in-Chief Zubair Motiwala assumed the office of CEO of TDAP on 21st November 2022. He was given a warm & hearty welcome by the representatives of the business community which included Suleman Chawla (SVP, FPCCI), Tariq Yousuf (President KCCI), Saleem Parekh (Chief Coordinator), Riaz Uddin (President), Abdul Kadir Bilwani (SVP), Abdul Hadi (Former President) and others.



BRUNCH IN HONOUR OF ZUBAIR MOTI WALA

Friends of SITE Association of Industry organized a Branch Reception to felicitate Zubair Motiwala on his appointment as TDAP Chief Executive and Tariq Yousuf on becoming KCCI President on Sunday, 4th December 2022 at Karachi Club Annexe. The Brunch was largely attended by representatives from KCCI, SITE Association of Industry, all town associations and functionaries.

NETWORKING SESSION AT BIN QASIM ASSOCIATION

Bin Qasim Association of Trade & Industry organized a Networking Session on 23rd November 2022 to deliberate on the strengths, challenges and opportunities in the Bin Qasim Industrial Zone. From SITE Association of Industry, SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani attended the program.

On 17th December 2022, Bin Qasim Association of Trade & Industry invited leadership and office bearers of SAI to a Luncheon Get Together. Patron-in-Chief Zubair Motiwala, President Riazuddin, SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani attended the luncheon reception.

MEETING AT GOVERNOR HOUSE ON DIFFERENTLY-ABLED PERSONS

Honourable President of Pakistan Dr. Arif Alvi had a meeting with the senior management of Chambers of Commerce & Industries on 5th December 2022 at the Sindh Governor House, Karachi, to facilitate differently-abled persons. On behalf of President, SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani attended the meeting.

An interactive dialogue on **“It is not Disability but Ability that count”** was organized by the Secretariat of the President of Pakistan at the Governor House, Karachi, on 24th December 2022. The seminar’s objective was to cultivate inclusion. To ensure a good and quality life and to raise awareness about causes, early detection and early intervention and to convey information on the rights and acts of the persons with Disability. On behalf of SAI, SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani attended the session, chaired by the first lady.



STAKEHOLDERS CONSULTATION ON FUNDAMENTAL PRINCIPLES AND RIGHTS AT WORK (FPRW) IN THE COTTON SUPPLY CHAIN

EFP organized stakeholders consultation on Fundamental Principles and Rights at Work (FPRW) in the Cotton Supply Chain, on 16th December 2022 at local hotel. The purpose of this consultation was to provide a forum to important stakeholders for discussion on FPRW related matters and seek their input to develop FPRW focused Resource Mobilization Strategy for the EFP. SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani and EC Member Muhammad Riaz Dhedhi represented SAI in this meeting.

SEMINAR AT GOVERNOR HOUSE ON QUICK JUSTICE AT YOUR DOORSTEP

Another Seminar was held at Governor House on 26th December 2022, organized by FTO on the theme "Quick justice at your doorstep". President Riaz Uddin and VP Muhammad Hussain Moosani represented SAI at this forum.

NEPRA HEARINGS IN THE MATTER OF MONTHLY FCA OF K-ELECTRIC

NEPRA conducted online hearing in the matter of monthly FCA for the month of November 2022 under MYT of K-Electric on 27th December 2022, which was attended by President Riaz Uddin on behalf of the Association.

NEPRA conducted online hearing on 25th January 2023 in the matter of Licensee Proposed Modification (LPM) in the generation license of K-Electric. President Riaz Uddin attended the hearing on behalf of SITE Association of Industry.

NEPRA NOTICE OF ADMISSION:

NEPRA has admitted the tariff petition filed by K-Electric for Generation Plants for the period commencing from 1st July 2023 till remaining licensed useful lives of the respective plants / units and has invited applications as "Intervenor" within one week time. In this connection, SAI has sent a letter to The Registrar NEPRA on 7th Feb 2023, requesting to extend time by 45-days which has been accepted.

We have argued that for preparing and submitting the aforesaid petition, spread over **724 pages**, the petitioner must have engaged, for many months, scores of its employees from technical, financial and legal departments along with assistance from outside professionals. If the petitioner itself needs several thousand-man hours for the job, how



can the Authority expect from the commoners and simpletons who know nothing about electricity, to file their comments within 7 days?

CONSULTATION ON ANNUAL MAINTENANCE PROGRAM BY NATIONAL HIGHWAY

AUTHORITY

NHA invited SITE Association of Industry to attend stakeholders consultation for the Annual Maintenance Program for the year 2022-23 on 4th January 2022. It was a full day briefing, which was attended by VP Muhammad Hussain Moosani in the first half and SVP Abdul Kadir Bilwani in the second half.

MoU SIGNING CEREMONY BETWEEN TDAP & ITPO

TDAP invited the Association to attend Signing Ceremony of MOU between TDAP and ITPO on 16th January 2023 at the Expo Centre, Karachi. President Riaz Uddin, along with Chief Coordinator Saleem Parekh attended the MOU signing ceremony.

A dinner was hosted in honour of Ali Reza PeymanPak, President ITPO, the same day (16th January 2023) by Iranian Consul General which was attended by SVP Abdul Kadir Bilwani from SAI.

GET-TOGETHER AT FEDERAL 'B' AREA ASSOCIATION

Federal 'B' Area Association of Trade & Industry invited all town associations President to a friendly get-together on 18th January 2023 at which, VP Muhammad Hussain Moosani represented the Association.

DINNER HOSTED BY K-ELECTRIC FOR BREIFING ON 7-YEAR INVESTEMENT PLAN :

The CEO of K-Electric Syed Moonis Alvi, invited dignitaries at Dinner on 22nd Feb 2023. Chief Coordinator Saleem Parekh, President Riaz Uddin and SVP Abdul Kadir Bilwani, attended the Dinner and informally discussed matters related to KE & NEPRA with him.

CONFERENCE ON RESILIENT SINDH:

On 8th Feb 2023, Govt. of Sindh, in collaboration with UNDP, organized a Conference on "Resilient Sindh: From Pledges to Reconstruction" which was attended by President Riaz Uddin on behalf of the Association.



RECEPTION BY IRAN CONSULATE:

On 10th Feb 2023, Iran Consulate in Karachi arranged a Reception to mark 44th Anniversary of the victory of the Islamic Revolution of Iran & 75th Anniversary of Diplomatic Relations with Pakistan., which was attended by SVP Abdul Kadir Bilwani.

IFTAR-CUM-DINNER BY RANGERS:

On 11th April 2023, President Riaz Uddin attended Iftar-cum-Dinner, hosted by DG Rangers Sindh at HQ Pakistan Rangers Sindh.

FRIENDLY GET-TOGETHER AT BOATI:

Bin Qasim Association of Trade & Industry invited office bearers to a luncheon get together on 6th May 2023 in their office. President Riaz Uddin, SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani attended the Reception where they briefly discussed common issues of industries being faced in all industrial areas of Karachi.

GROUNDBREAKING CEREMONY OF DHABEJI S.E.Z.

On the invitation from Govt. of Sindh, President Riaz Uddin along with senior member Shaikh Zafar Ahmed attended the Groundbreaking ceremony of DHABEJI Special Economic Zone – a PPP with Zahir Khan & Brothers, held on 15th July 2023.

YOUM-E-SHUHADA SINDH POLICE

On the invitation from Police department, VP Muhammad Hussain Moosani attended the program of “Youm-e-Shuhada Sindh Police” held on 4th August 2023 at Bahria Auditorium, at which, Chief Minister Sindh Syed Murad Ali Shah was the Chief Guest.

HABIBIAN DIALOGUE

On 5th August 2023, Habib Public School Alumni Association (HPSAA) organized HABIBIAN Dialogue on ‘Opportunities & Challenges in changing Geopolitical & Economical landscape’ at local hotel. Former Chairman Majyd Aziz and senior member Anwer Aziz attended the program on behalf of SITE Association of Industry.



LAUNCH OF S4 PROJECT BY SINDH POLICE

Sindh Police has launched 'Sindh Smart Surveillance System (S4) Project. In this connection, a program was organized on 6th August 2023 at Sassui Toll Plaza which was attended by VP Muhammad Hussain Moosani along with former VP Muhammad Farhan Ashrafi.

INDEPENDENCE DAY CELEBRATIONS

In connection with Independence Day celebrations of Pakistan, President Riaz Uddin attended Flag Hoisting Ceremony at Mazar-e-Quaid on 14th August 2023, organized by Commissioner, Karachi Division.

DIPLOMATIC RECEPTION BY INDONESIA CONSUL GENERAL

SVP Abdul Kadir Bilwani attended Diplomatic Reception of Consul General of Indonesia on 1st September 2023 at local hotel.

AWARENESS SESSIONS / PRESENTATIONS

AWARENESS SESSION ON LABOUR LAWS IN COLLABORATION WITH EFP

SITE Association of Industry, in collaboration with Employers Federation of Pakistan (EFP), organized an awareness session on labour laws specifically for Small & Medium Enterprises (SMEs), employing up to max. 300 employees, on 1st December 2022. The purpose of the awareness session is to build the capacity of SMEs to better understand the important labour laws and related issues in their implementation and to effectively respond to those issues. Key Speaker was Fasihul Karim Siddiqui (Senior Legal Advisor, EFP). More than 100 Members of the Association attended the awareness session.



AWARENESS SESSION ON SNG:

SITE Association of Industry organized an awareness session on SNG on 22nd Feb 2023. Two experts were invited to give presentation to members on the alternate solution available in case of low gas pressure. Members shown keen interest in the awareness session and participated in large number.



BUDGET PROPOSALS

For the 3rd consecutive year, SITE Association of Industry sent comprehensive Budget Proposals to the federal government. The text of press release issued in this respect is being re-produced below.



***“SAI recommends strong measures for Federal Budget 2023-24.*”**

KARACHI (May 23, 2023): The SITE Association of Industry (SAI) has recommended the Government to save industries from closure, prevent further unemployment and strengthen the role of the Industrial sector in import-substitution and export-promotion.

SAI urged the government to remove unannounced and imprudent restrictions on imported raw material, machinery and spares since such reckless curbs have brought down the output of the Industrial sector which has further deepened the ongoing economic crisis thereby putting the collection of government’s own tax targets into jeopardy.

Overall, the inflation and rising cost of doing business coupled with lending rates for industry, as high as 22-23% have broken the backbone of the economy. The government needs to take immediate measures to save the industrial sector from falling sick -- a dire state, which, if allowed to go unabated, would never be reversible in the future.



The State Bank of Pakistan's (SBP) EPD Circular No 20 of 2022, has created more problems than it could have solved and some of its provisions are in contravention of the SBP Foreign Exchange Regulation/Manual, it said.

The abovementioned circular needs elaboration, clarification and amendments to the extent of providing a complete framework of what SBP calls "self-funded imports", it demanded.

The industry representative body also pointed out the perennial issue of low tax-to-GDP ratio, narrow tax base and the counterproductive taxation policies which provide incentives the non-taxpayers rather than incentivizing the honest tax payers which is a critical factor for promoting a documented economy and a thriving formal sector.

The Association recommended a unified tax number for both income and sales tax and no sizeable business should be allowed to operate without acquiring a tax registration certificate and this should be the responsibility and a key accountability of FBR.

The plethora of withholding and presumptive tax provisions have distorted the whole 'income tax' regime which has become anything but not really a tax on income! Presumptive and withholding regime needs to be consolidated and systematically replaced with a 'tax on income', says the SAI proposals.

SAI demanded reduction in the rates of turnover tax by at least 50 per cent from the current year thereby allowing the businesses pay income tax according to their assessable income and pay or adjust sales tax according to their actual turnover and value addition.

Other proposals included reduction in the general sales tax (GST) rate from 18 to 15 per cent and abolishing 3% further sales tax on unregistered persons while making it mandatory for FBR to register every sizeable business for sales tax purpose.

Tax refunds should be expedited within 60 days of refund application otherwise the sales tax zero-rating of the whole supply chain of zero-rated goods should be restored.

Rampant under invoicing and misdeclaration is badly damaging the local Industry and depriving the exchequer of its much-needed revenue. SAI recommended consolidation of varying rates of statutory custom duty, additional custom duty and regulatory duty into 'one custom duty' with a maximum slab of 25% while appropriately cascading the tariff structure, i.e., starting rate of 0% on raw materials with increasing tariff rates, with



stages of production and value addition up to the finished product level. Such a move would render smuggling unviable and clandestine imports unfeasible.

SAI President Riaz Uddin addressing budget proposals to the Minister of Finance, Governor State Bank and Chairman FBR hoped that the recommendations would meet approval in the best interest of the country.

For further details refer to the full version of the document (available at our website).

About SAI: The SAI represents the single largest industrial base in the country in terms of size/area, number of units, industrial output and revenue to the exchequer and export volumes. The SITE area is also the single largest employer of industrial workers in the country, providing employment to around 550,000 households and indirectly providing livelihood to hundreds and thousands of beneficiaries. SITE has been at the forefront in contributing to the national exchequer and creating employment. SITE's contribution to the national exchequer stands at around 30 per cent, of which Karachi contributes in terms of overall federal, provincial taxes and levies."



INDUSTRY-ACADEMIA INTERACTION

MEETINGS WITH OFFICIALS OF MEHRAN UNIVERSITY

As per MoU with Mehran University of Engineering & Technology (MUET), Jamshoro, for development of environment-friendly sustainable industries., Dr.Zubair Ahmed visited SITE Association of Industry on 3rd Oct 2022 to discuss the project. SVP Mr.Abdul Kadir Bilwani and ex-VP Mr.Muhammad Kamran Arbi later attended Focused Group Meeting on Food Sector on 17th Oct 2022 in the office of the Association.

MEETING OF NATIONAL STEERING COMMITTEE OF MEHRAN UNIVERSITY

Meeting of National Steering Committee of “Eco-Innovation for sustainable industrial growth in SEZs under CPEC” – an study project of Mehran University of Engineering & Technology (MUET), Jamshoro, was held on 16th November 2022 at local hotel. Representatives from Sindh Environmental Protection Agency, KATI, DESCON Engineering and others were also invited. VP Muhammad Hussain Moosani, along with Former VP Muhammad Kamran Arbi represented SITE Association of Industry in the meeting.

VISIT OF STUDENTS FROM ARCHITECTURE DEPT OF MEHRAN UNIVERSITY

As part of study project, a large batch comprising more or less 50 students from the Department of Architecture, Mehran University of Engineering & Technology, Jamshoro, visited two factories of SITE area (Al-Abbas Fabrics and Hussain Textile) on 2nd Feb 2023 to see the industry and collect necessary data & information relevant to their study. On behalf of SITE Association of Industry, the hosts were Chief Coordinator Saleem Parekh and VP Muhammad Hussain Moosani.



MEETING WITH STEVTA:

On 21st Feb 2023, VP Muhammad Hussain Moosani attended meeting of STEVTA with KCCI on industry-academic linkage, at which, representatives from all town associations were also invited. The meeting was held at STEVTA HQ.

VISIT OF NUST DELEGATION:

On 8th May 2023, a delegation of NUST Islamabad, headed by Ms. Maria Qadri, Director, University Advancement Office, visited SAI and gave a detailed and informative presentation on NUST and its Research facilities. Members present in the meeting highly appreciated the role of NUST in higher education sector and the Research Facilities available. Chief Coordinator Saleem Parekh, President Riaz Uddin, SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani, Former President Abdul Hadi, EC Members Khalid Riaz and Muhammad Riaz Dhedhi and Senior Member Anwer Aziz were present in the meeting.

**PRESENTATION BY CHARACTER EDUCATION FOUNDATION:**

Character Education Foundation organized a Presentation to create awareness about character education at SAI office on 16th March 2023. Key Speaker was Mr. Mehmood Ahmed, Chairman, CEF.

PRESENTATION OF PROGRESS REPORT BY MEHRAN UNIVERSITY

On 14th April 2023, Dr. Zubair Ahmed from Mehran University of Engineering & Technology visited SAI and met VP Muhammad Hussain Moosani and Ex-VP Muhammad Kamran Arbi. He gave briefing on the 1st Progress Report of their project and shared hard copy of the Report for perusal of Members.



TECHNOLOGY/PRODUCT SHOWCASE:

Sindh Higher Education Commission (S-HEC) organized a 2-day Research & Technology / Product Showcase on 18th & 19th May 2023 at Expo Centre, Karachi, and invited SAI representatives to attend the same. SVP Abdul Kadir Bilwani, VP Muhammad Hussain Moosani and former VP Muhammad Kamran Arbi attended the event.

IBA, PROGRAM DIRECTOR, MEETING WITH PRESIDENT

Program Director, Family Managed Business Program, IBA Karachi, Ms.Aysha Anas Iftikhar, called on President SAI Riaz Uddin on 19th July 2023 and discussed with him, the details of holding a session on the program at SITE Association of Industry.



EXHIBITIONS & TRADE SHOWS

IDEAS-2022 DEFENCE EXHIBITION

IDEAS-2022 exhibition was held at Karachi Expo Centre from 15-18 November 2022. Members of SITE Association of Industry were invited specially for the event. Vice President Muhammad Hussain Moosani, along with Former President Abdul Rasheed visited IDEAS-2022 exhibition on 16th November 2022.

PIMEC EXHIBITION BY PAKISTAN NAVY

Pakistan Navy, Directorate of Indigenous Technical Development (South), Karachi, organized an interactive session with local vendors on their upcoming event “PIMEC-2023” at Bahria Auditorium on 1st December 2022. Pakistan International Maritime Expo & Conference (PIMEC) is an initiative of Pakistan Navy, scheduled to be held from 10-12 Feb 2023. SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani attended the interactive session on behalf of SITE Association of Industry. Pakistan Navy organized another interactive session on 11th January 2023 with local vendors (industries) in connection with their forthcoming exhibition titled PIMEC-2023. It was 2nd meeting in this connection, attended by Mr.Khalid Riaz, EC Member, on behalf of SAI.

The 3-day exhibition titled “PIMEC” was held from 10th to 12th Feb 2023 at the Expo Centre. International Maritime Conference was also held on the first day. President Riaz Uddin attended the opening ceremony & conference while SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani attended the exhibition on the last day and participated in the closing ceremony.

MY KARACHI EXHIBITION:

President Riaz Uddin attended the inauguration ceremony of My Karachi – Oasis of Harmony, exhibition of KCCI, on 3rd March 2023 at the Expo Centre Karachi. SVP Abdul Kadir Bilwani and VP Muhammad Hussain Moosani visited the exhibition on following days.



TEXPO PAKISTAN 2023:

The 4th International Textile Exhibition was organized by TDAP from 26th to 28th May 2023 at the Expo Centre, Karachi. The Ribbon-cutting ceremony was performed by honourable Prime Minister of Pakistan Mian Muhammad Shahbaz Sharif as Chief Guest. Patron-in-Chief of the Association Muhammad Zubair Motiwala (in his capacity as CEO, TDAP), Chief Coordinator Saleem Parekh, former President Jawed Bilwani and President Riaz Uddin attended the ceremony.

FOOD-AG EXHIBITION

On 10th August 2023, President Riaz Uddin and VP Muhammad Hussain Moosani attended the inauguration ceremony of “FoodAg – International Food & Agriculture exhibition” organized by TDAP at Expo Centre, Karachi, from 10-12 August 2023.



SOCIAL WELFARE ACTIVITIES

DONATION OF TENTS FOR FLOOD AFFECTEES

On the request of Sindh Police, SITE Association of Industry has donated 100 Tents to Sindh Police for flood affected people of the Sindh province.

VISIT TO AL-KHIDMAT DIAGNOSTIC COMPLEX:

On 18th March 2023, a delegation of Executive Committee Members visited the newly constructed Al-Khidmat Diagnostic Complex at Nazimabad.



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